

2022 PRELIMINARY OPERATING BUDGET

City Services and Local Boards

TABLE OF CONTENTS

- 1. 2022 Net Operating Budget Summary
- 2. 2022 Departmental Operating Budget Summaries
- 3. 2022 Unmet Needs Summary



	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
CITY SERVICES:				
EXECUTIVE AND LEGISLATIVE	823,036	779,390	(43,646)	(5.3 %)
CHIEF ADMINISTRATIVE OFFICER	7,444,241	7,531,484	87,243	1.17 %
FIRE SERVICES	19,704,401	20,330,930	626,529	3.18 %
PEOPLE, LEGISLATED SERVICES & PLANNING	10,848,004	11,709,481	861,477	7.94 %
COMMUNITY SERVICES AND SOCIAL DEVELOPMENT	16,446,990	16,113,469	(333,521)	(2.03 %)
PUBLIC WORKS	42,883,393	44,503,827	1,620,434	3.78 %
CORPORATE FINANCING	15,631,577	15,593,178	(38,399)	(.25 %)
COVID-19	-	-	-	
TOTAL NET EXPENDITURE BEFORE LOCAL BOARDS	113,781,642	116,561,759	2,780,117	2.44 %
LOCAL BOARDS:				
POLICE SERVICES	39,054,737	41,348,628	2,293,891	5.87 %
JOHN NOBLE HOME	1,797,259	1,827,389	30,130	1.68 %
BRANTFORD PUBLIC LIBRARY	4,868,750	4,965,400	96,650	1.99 %
BRANT COUNTY HEALTH UNIT	2,739,995	2,888,880	148,885	5.43 %
PARAMEDIC SERVICES	4,855,407	5,102,078	246,671	5.08 %
111	72,027	71,730	(297)	(.41 %)
BIA	-	-	-	
OTAL NET EXPENDITURE - LOCAL BOARDS	53,388,175	56,204,105	2,815,930	5.27 %
TOTAL MUNICIPAL NET EXPENDITURE	167,169,817	172,765,864	5,596,047	3.35 %
ASSESSMENT GROWTH	2,657,603			
BUDGET INCREASE AFTER ASSESSMENT GROWTH	169,827,420	172,765,864	2,938,444	1.73 %

City and Local		Local Boards	City Services	Total
Board budgets	2022 Budget Increase After			
shown with	Assessment Growth	3.63%	0.84%	1.73%
proportionate		_		
assessment growth	(Reductions)/Additions to get to 2% target	(882,446)	1,340,551	458,105
allocation				



	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
CITY SERVICES:				
EXECUTIVE AND LEGISLATIVE				
MAYOR'S OFFICE	266,524	268,138	1,614	.61 %
MEMBERS OF COUNCIL	556,512	511,252	(45,260)	(8.13 %)
TOTAL EXECUTIVE AND LEGISLATIVE	823,036	779,390	(43,646)	(5.3 %)
CHIEF ADMINISTRATIVE OFFICER				
CHIEF ADMINISTRATIVE OFFICE	442,584	534,176	91,592	20.69 %
COMMUNICATIONS & COMMUNITY ENGAGEMENT	956,455	965,729	9,274	.97 %
FINANCE DEPARTMENT	3,074,797	3,091,005	16,208	.53 %
CUSTOMER ONE CONTACT CENTRE	644,866	607,220	(37,646)	(5.84 %)
ECONOMIC DEVELOPMENT & TOURISM	2,325,539	2,333,354	7,815	.34 %
TOTAL CHIEF ADMINISTRATIVE OFFICER	7,444,241	7,531,484	87,243	1.17 %
FIRE SERVICES				
FIRE	19,704,401	20,330,930	626,529	3.18 %
TOTAL FIRE SERVICES	19,704,401	20,330,930	626,529	3.18 %
PEOPLE, LEGISLATED SERVICES & PLANNING	0.470.005	0.007.000	04.407	4.57.07
HUMAN RESOURCES	2,172,805	2,207,002	34,197	1.57 %
LEGAL & REAL ESTATE	1,068,230	1,011,954	(56,276)	(5.27 %)
CLERK'S DEPARTMENT	1,631,708	1,628,108	(3,600)	(.22 %)
IT SERVICES	3,802,861	4,485,171	682,310	17.94 %
PLANNING ADMINISTRATION	1,359,493	1,379,310	19,817	1.46 %
BUILDING	812,907	997,936	185,029	22.76 %
TOTAL PEOPLE, LEGISLATED SERVICES & PLANNING	10,848,004	11,709,481	861,477	7.94 %
COMMUNITY SERVICES AND SOCIAL DEVELOPMENT				
FAMILY AND INCOME STABILITY	3,194,518	2,985,051	(209,467)	(6.56 %)
HOUSING AND HOMELESSNESS SERVICES	9,693,927	9,622,607	(71,320)	(.74 %)
COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT	3,558,545	3,505,811	(52,734)	(1.48 %)
TOTAL COMMUNITY SERVICES AND SOCIAL DEVELOPMENT	16,446,990	16,113,469	(333,521)	(2.03 %)
PUBLIC WORKS				
PARKS SERVICES	11,783,572	12,219,544	435,972	3.7 %
PUBLIC WORKS ADMINISTRATION	634,854	642,811	7,957	1.25 %
FLEET & TRANSIT SERVICES	6,442,953	6,520,624	77,671	1.21 %
FACILITIES MGMT & SECURITY	3,158,855	3,656,409	497,554	15.75 %
ENVIRONMENTAL SERVICES	3,658,064	3,759,803	101,739	2.78 %
ENGINEERING SERVICES	2,123,598	2,176,893	53,295	2.51 %
OPERATIONAL SERVICES	15,081,497	15,527,743	446,246	2.96 %
TOTAL PUBLIC WORKS	42,883,393	44,503,827	1,620,434	3.78 %



BUDGET INCREASE AFTER ASSESSMENT GROWTH	169,827,420	172,765,864	2,938,444	1.73 %
ASSESSMENT GROWTH	2,657,603			
TOTAL MUNICIPAL NET EXPENDITURE	167,169,817	172,765,864	5,596,047	3.35 %
	50,000,170	00,204,100	_,010,000	0.2 1 /0
TOTAL NET EXPENDITURE: LOCAL BOARDS	53,388,175	56,204,105	2,815,930	5.27 %
BIA	-	-	(201)	(1 70)
911	72,027	71,730	(297)	(.41 %)
PARADMEDIC SERVICES	4,855,407	5,102,078	246,671	5.08 %
BRANT COUNTY HEALTH UNIT	2,739,995	2,888,880	148,885	5.43 %
BRANTFORD PUBLIC LIBRARY	4,868,750	4,965,400	96,650	1.00 %
JOHN NOBLE HOME	39,054,737 1,797,259	41,348,628 1,827,389	2,293,891	5.87 % 1.68 %
POLICE SERVICES	30 054 737	41 348 628	2,293,891	5.87 %
LOCAL BOARDS:				
TOTAL NET EXPENDITURE BEFORE LOCAL BOARDS	113,781,642	116,561,759	2,780,117	2.44 %
TOTAL CORPORATE FINANCING	15,631,577	15,593,178	(38,399)	(.25 %)
OPERATING BUDGET CONTINGENCY	170,000	614,352	444,352	261.38 %
POST SECONDARY	-	-	-	-
EMPLOYEE GAPPING	(2,118,656)	(2,118,656)	-	-
INSURANCE	3,145,221	3,518,714	373,493	11.87 %
UTILITY FINANCING REVENUES	(1,018,574)	(2,588,653)	(1,570,079)	(154.14 %)
CORPORATE CONTRIBUTIONS/GRANTS	-	-	-	-
CASINO FINANCING	-	-	-	-
CURRENT & RETIREE BENEFITS	1,347,523	1,387,960	40,437	3. %
INVESTMENT INCOME	(4,100,000)	(4,100,000)	-	(
SUPPS/P-I-L/ADJ ON TAXES	(3,921,248)	(4,051,701)	(130,453)	(3.33 %)
COVID-19	-	-	(170,010)	(11.11 /0)
BOUNDARY AGREEMENT	1,494,152	1,323,233	(170,919)	(11.44 %)
CAPITAL FINANCING	17,050,645	17,217,145	166,500	.98 %
POLICE BOARD HONORARIUMS DEBT FINANCING	41,217 3,541,297	40,957 4,349,827	(260) 808,530	(.63 %) 22.83 %



2022 OPERATING BUDGET

Summary of Unmet Needs

Corporate Rank	Department	Туре	Description	FTE Impact	2022 Net Municipal Cost	Ongoing Annual Cost
- Tunix	Department	1,900	Besonption	1 1 L IIII paot	mamorpar cost	Aimaai 000t
1	FAMILY AND INCOME STABILITY	Risk to Public Safety/Corporate Security	Red Cross Evacuation Shelter	N/A	\$15,000	\$15,000
2	FIRE	Risk to Public Safety/Corporate Security	8 FTE - Firefighters	8.00	\$317,402	\$745,905
3	FACILITIES MANAGEMENT & SECURITY	Response to Direction from Council	Mobile Security Unit	N/A	\$407,040	\$976,896
4	OPERATIONAL SERVICES	Response to Direction from Council	Red Light Camera Program*	2.00	\$0	\$0
5	ENVIRONMENTAL SERVICES	Response to Direction from Council	Green Bin Program	1.00	\$550,000	\$1,100,000
6	FLEET & TRANSIT SERVICES	Staff Recommended	Fleet Electrification	N/A	\$45,000	\$45,000
7	ENVIRONMENTAL SERVICES	Response to Direction from Council	Lead Loan Grant Program Increase**	N/A	\$0	\$0
8	PARKS SERVICES	Response to Direction from Council	Year of the Garden***	N/A	\$0	\$0
			TOTAL UNMET NEEDS	11.00	\$1,334,442	\$2,882,801



EXECUTIVE AND LEGISLATIVE COMMISSION

2022 PROPOSED OPERATING BUDGET

OVERVIEW

The 2022 Proposed Operating Budget sets out the net operating costs to maintain the current service levels provided by the Executive and Legislative Commission for 2022.

DEPARTMENTS

Mayor's Office

Members of Council

Quick Links:

Commission Budget
Mayor's Office
Members of Council



	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
EXECUTIVE AND LEGISLATIVE				
MAYOR'S OFFICE	266,524	268,138	1,614	.61 %
MEMBERS OF COUNCIL	556,512	511,252	(45,260)	(8.13 %)
TOTAL EXECUTIVE AND LEGISLATIVE	823,036	779,390	(43,646)	(5.3 %)



2022 Business Unit Financial Summary

Department: MAYOR'S OFFICE

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
MAYOR'S OFFICE				
101000 - MAYOR'S OFFICE	100,127	99,474	(653)	(.65 %)
101001 - MAYOR HONORARIA & EXPENSES	165,397	167,664	2,267	1.37 %
101002 - MAYOR'S GALA	-	-	-	-
101004 - MAYOR'S SPECIAL PROJECTS	1,000	1,000	-	-
Net (Revenues)/Expenses	266,524	268,138	1,614	.61 %

Commission: EXECUTIVE AND LEGISLATIVE Department: MAYOR'S OFFICE

2022 BASE BUDGET INCREASES / DECREASES

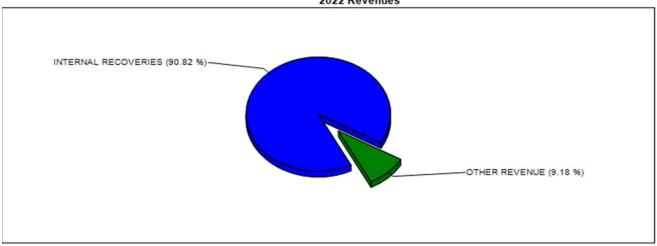
2021 Council Approved Budget 266,524

Efficiencies	(3,400) Various efficiencies
Employee Compensation	4,993 Contractual wage & benefit increases
Inflationary	445 Inflationary increase on operating expenses
Other	(424) Increase in Corporate Overhead recovery
2022 Adjusted Base Budget	268,138

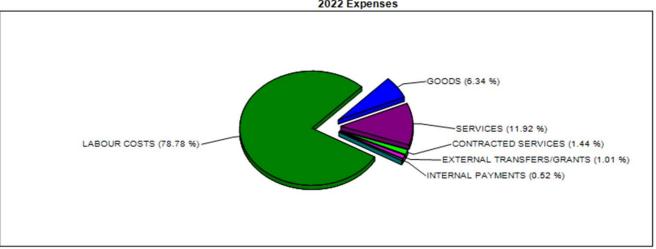
City of Brantford 2022 Operating Budget

Department: MAYOR'S OFFICE				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTERNAL RECOVERIES	72,391	72,815	424	0.59 %
OTHER REVENUE	7,358	7,358	0	0.00 %
Total Revenues	79,749	80,173	424	0.53 %
Expenses				
CONTRACTED SERVICES	5,000	5,000	0	0.00 %
EXTERNAL TRANSFERS/GRANTS	3,514	3,514	0	0.00 %
GOODS	25,500	22,100	(3,400)	(13.33) %
INTERNAL PAYMENTS	1,800	1,800	0	0.00 %
LABOUR COSTS	269,389	274,382	4,993	1.85 %
SERVICES	41,070	41,515	445	1.08 %
Total Expenses	346,273	348,311	2,038	0.59 %
Net Revenues\(Expenses)	(266,524)	(268,138)	(1,614)	(0.61) %
Net Budget Increases\(Decreases)			1,614	0.61 %

MAYOR'S OFFICE 2022 Revenues



MAYOR'S OFFICE 2022 Expenses





2022 Business Unit Financial Summary

Department: MEMBERS OF COUNCIL

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
MEMBERS OF COUNCIL				
102101 - CORPORATE COUNCIL	58,022	7,282	(50,740)	(87.45 %)
102217 - UNALLOCATED (ELECTION YEAR)	-	63,000	63,000	100. %
102228 - 2018 - 2022 - WEAVER	49,849	-	(49,849)	(100. %)
102229 - 2018-2022 - VANDERSTELT	49,849	44,097	(5,752)	(11.54 %)
102230 - 2018-2022 - UTLEY	49,849	44,097	(5,752)	(11.54 %)
102231 - 2018-2022 - SLESS	49,849	44,097	(5,752)	(11.54 %)
102232 - 2018-2022 - MCCREARY	49,849	44,097	(5,752)	(11.54 %)
102233 - 2018-2022 - MARTIN	49,849	44,097	(5,752)	(11.54 %)
102234 - 2018-2022 - CARPENTER	49,849	44,097	(5,752)	(11.54 %)
102235 - 2018-2022 - ANTOSKI	49,849	44,097	(5,752)	(11.54 %)
102236 - 2018-2022 - VANTILBORG	49,849	44,097	(5,752)	(11.54 %)
102237 - 2018-2022 - WALL	49,849	44,097	(5,752)	(11.54 %)
102238 - 2021 - 2022 - SICOLI	-	44,097	44,097	100. %
Net (Revenues)/Expenses	556,512	511,252	(45,260)	(8.13 %)

Commission: EXECUTIVE AND LEGISLATIVE Department: MEMBERS OF COUNCIL 2022 BASE BUDGET INCREASES / DECREASES

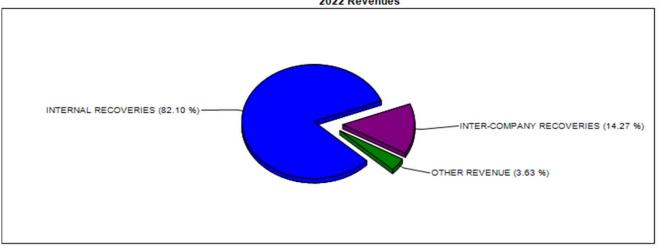
2021 Council Approved Budget 556,512

022 Adjusted Base Budget	511,252
Realignments	5,200 Realign advertising \$5K and Courier \$200 from PLSP Commission
Other	(24,435) Increase in Corporate Overhead recovery
One-Time	Remove one-time professional services: (20,000) Council Training - Media Relations \$5K and Council Priorities Review \$15K
Inflationary	670 Inflationary increase on operating expenses
Employee Compensation	5,480 Contractual wage & benefit increases
Efficiencies	(175) Various efficiencies
City Council Initiatives	(12,000) Suspend meals for Council meetings per report 2021-433

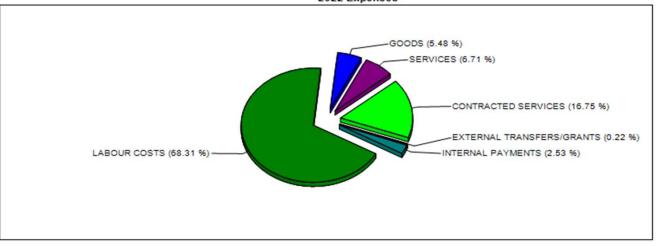
City of Brantford 2022 Operating Budget

Department: MEMBERS OF COUNCIL				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTER-COMPANY RECOVERIES	25,000	25,000	0	0.00 %
INTERNAL RECOVERIES	119,369	143,804	24,435	20.47 %
OTHER REVENUE	6,358	6,358	0	0.00 %
Total Revenues	150,727	175,162	24,435	16.21 %
Expenses				
CONTRACTED SERVICES	135,000	115,000	(20,000)	(14.81) %
EXTERNAL TRANSFERS/GRANTS	1,514	1,514	0	0.00 %
GOODS	49,775	37,600	(12,175)	(24.46) %
INTERNAL PAYMENTS	17,344	17,344	0	0.00 %
LABOUR COSTS	463,390	468,870	5,480	1.18 %
SERVICES	40,216	46,086	5,870	14.60 %
Total Expenses	707,239	686,414	20,825	2.94 %
Net Revenues\(Expenses)	(556,512)	(511,252)	45,260	8.13 %
Net Budget Increases\(Decreases)			(45,260)	(8.13) %

MEMBERS OF COUNCIL 2022 Revenues



MEMBERS OF COUNCIL 2022 Expenses





CHIEF ADMINISTRATIVE OFFICER COMMISSION 2022 PROPOSED OPERATING BUDGET

OVERVIEW

The 2022 Proposed Operating Budget sets out the net operating costs to maintain current service levels provided by the Chief Administrative Officer Commission for 2022.

DEPARTMENTS & SERVICES

Chief Administrative Office

- Advises City Council on matters of community and strategic significance
- Corporate leadership to all City departments
- Implementation of Council's direction and policies

Communications & Community Engagement

- Responsible for strategic communications planning and implementation of community consultation campaigns, graphic design and production of promotional materials, internal and external communication tools, media relations, crisis and issues management, photography and video production, digital marketing (including content for City websites and social media platforms) communication policies and guidelines
- Lead staff and citizens in the delivery of clear, correct and timely information
- Promote the City's programs and services and priority initiatives as outlined in the Community Strategic Plan
- Strengthen engagement with community stakeholders through clear, consistent and constant communication through various by producing consistent and professional communication materials while preserving the City's brand voice and graphic standards

Corporate Contact Centre

• Accessible and centralized access to City Services, both in person and on telephone

Quick Links:

Commission Budget
Chief Administrative Office
Communications & Community
Engagement
Finance Department
Corporate Contact Centre
Economic Development &
Tourism

Finance

- The Finance Department manages the financial affairs of the City and provides timely, reliable financial Information, effective internal controls providing proactive financial advice, corporate procurement and ensuring the security of all financial assets.
- Accounting Services
- Budget
- Taxes / Customer Service
- Purchasing

Economic Development & Tourism

- Business and Investment Attraction
- Business Retention and Expansion
- Business Resource Centre
- Tourism Marketing
- Arts Grant Funding
- Municipal Cultural Plan
- Municipal Sport Tourism Strategy
- Visitor Services
- Sanderson Centre

2022 Initiatives

- Implementation of Indigenous Affairs Advisor
- Continued work on Diversity, Inclusion and Staff Engagement Strategy
- Developing multi-year budget process



	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
CHIEF ADMINISTRATIVE OFFICER				
CHIEF ADMINISTRATIVE OFFICE	442,584	534,176	91,592	20.69 %
COMMUNICATIONS & COMMUNITY ENGAGEMENT	956,455	965,729	9,274	.97 %
FINANCE DEPARTMENT	3,074,797	3,091,005	16,208	.53 %
CUSTOMER ONE CONTACT CENTRE	644,866	607,220	(37,646)	(5.84 %)
ECONOMIC DEVELOPMENT & TOURISM	2,325,539	2,333,354	7,815	.34 %
TOTAL CHIEF ADMINISTRATIVE OFFICER	7,444,241	7,531,484	87,243	1.17 %



2022 Business Unit Financial Summary

Department: CHIEF ADMINISTRATIVE OFFICE

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
CHIEF ADMINISTRATIVE OFFICE				
111001 - C.A.O. ADMINISTRATION	442,584	420,278	(22,306)	(5.04 %)
111004 - INDIGENOUS RELATIONS	-	113,898	113,898	100. %
Net (Revenues)/Expenses	442,584	534,176	91,592	20.69 %

Commission: CHIEF ADMINISTRATIVE OFFICER Department: CHIEF ADMINISTRATIVE OFFICE 2022 BASE BUDGET INCREASES / DECREASES

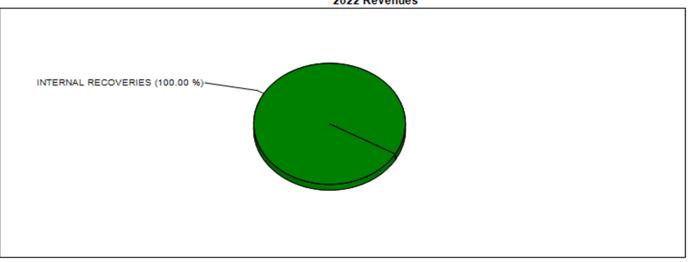
2021 Council Approved Budget 442,584

2022 Adjusted Base Budget	534,176	
Realignments	(14,951) 50% of Manager of Corporate Initiatives moved to Contact Centre budget	
Other	(21,698) Increase in Corporate Overhead recovery	
Inflationary	290 Inflationary increase on operating expenses	
Employee Compensation	14,453 Contractual wage & benefit increases	
Efficiencies	(400) Various efficiencies	
City Council Initiatives	113,898 Indigenous Affairs Advisor	

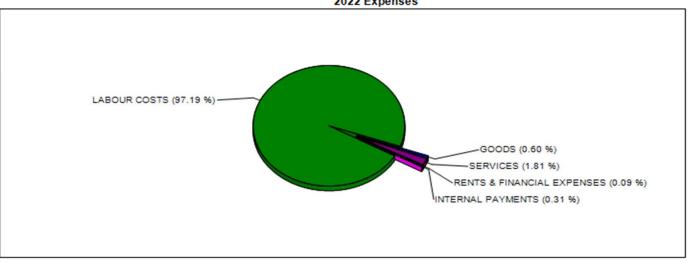
City of Brantford 2022 Operating Budget

Department: CHIEF ADMINISTRATIVE OFFICE				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTERNAL RECOVERIES	93,579	115,277	21,698	23.19 %
Total Revenues	93,579	115,277	21,698	23.19 %
Expenses				
GOODS	2,350	3,880	1,530	65.11 %
INTERNAL PAYMENTS	2,010	2,010	0	0.00 %
LABOUR COSTS	520,033	631,233	111,200	21.38 %
RENTS & FINANCIAL EXPENSES	600	600	0	0.00 %
SERVICES	11,170	11,730	560	5.01 %
Total Expenses	536,163	649,453	113,290	21.13 %
Net Revenues\(Expenses)	(442,584)	(534,176)	(91,592)	(20.69) %
Net Budget Increases\(Decreases)			91,592	20.69 %

CHIEF ADMINISTRATIVE OFFICE 2022 Revenues



CHIEF ADMINISTRATIVE OFFICE 2022 Expenses





2022 Business Unit Financial Summary

Department: COMMUNICATIONS & COMMUNITY ENGAGEMENT

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
COMMUNICATIONS & COMMUNITY ENGAGEMENT				
111050 - COMMUNICATIONS & COMMUNITY ENGAGEMENT	956,455	965,729	9,274	.97 %
111052 - CANNABIS EDUCATION & AWARENESS	-	-	-	-
111053 - STREET WIDE BANNER PROGRAM	-	-	-	-
Net (Revenues)/Expenses	956.455	965.729	9.274	.97 %

Commission: CHIEF ADMINISTRATIVE OFFICER Department: COMMUNICATIONS & COMMUNITY ENGAGEMENT 2022 BASE BUDGET INCREASES / DECREASES

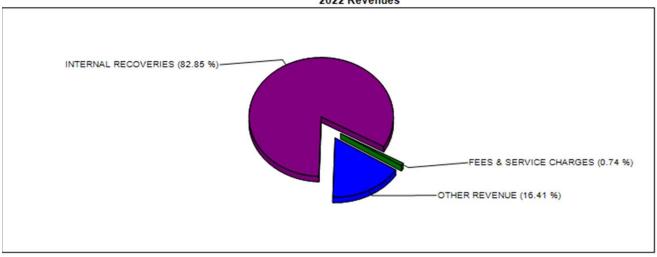
2021 Council Approved Budget 956,455

Employee Compensation	16,424 Contractual wage & benefit increases
Inflationary	2,745 Inflationary increase on operating expenses
Other	(9,895) Increase in Corporate Overhead recovery
2022 Adjusted Base Budget	965,729

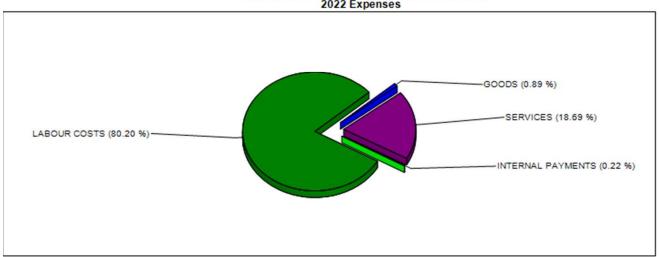
City of Brantford 2022 Operating Budget

Department: COMMUNICATIONS & COM	MUNITY ENGAGEMENT			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	1,360	1,360	0	0.00 %
INTERNAL RECOVERIES	137,556	151,451	13,895	10.10 %
OTHER REVENUE	30,000	30,000	0	0.00 %
Total Revenues	168,916	182,811	13,895	8.23 %
Expenses				
GOODS	6,275	10,275	4,000	63.75 %
INTERNAL PAYMENTS	2,500	2,500	0	0.00 %
LABOUR COSTS	903,932	921,121	17,189	1.90 %
SERVICES	212,664	214,644	1,980	0.93 %
Total Expenses	1,125,371	1,148,540	23,169	2.06 %
Net Revenues\(Expenses)	(956,455)	(965,729)	(9,274)	(0.97) %
Net Budget Increases\(Decreases)			9,274	0.97 %

COMMUNICATIONS & COMMUNITY ENGAGEMENT 2022 Revenues



COMMUNICATIONS & COMMUNITY ENGAGEMENT 2022 Expenses





2022 Business Unit Financial Summary

Department: FINANCE DEPARTMENT

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
FINANCE DEPARTMENT				
125100 - FINANCE DEPARTMENT ADMIN	(693,025)	(722,338)	(29,313)	(4.23 %)
125200 - ACCOUNTING ADMINISTRATION	1,423,497	1,427,380	3,883	.27 %
125203 - OPERATING INCENTIVE PROGRAM	(90,000)	(95,000)	(5,000)	(5.56 %)
125300 - PURCHASING ADMINISTRATION	955,181	968,657	13,476	1.41 %
125401 - TAX OFFICE ADMINISTRATION	449,184	459,809	10,625	2.37 %
125431 - CUSTOMER SERVICES	(6,528)	(7,176)	(648)	(9.93 %)
125601 - FINANCIAL ANALYSIS ADMIN	1,036,488	1,059,673	23,185	2.24 %
Net (Revenues)/Expenses	3,074,797	3,091,005	16,208	.53 %

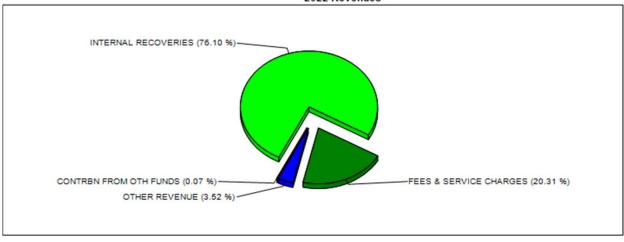
Commission: CHIEF ADMINISTRATIVE OFFICER Department: FINANCE DEPARTMENT 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget	3,074,797
Changes to Revenue	Increased rebates earned through P-Card program - \$5K Increased revenues for duplicate (11,194) bill/statement in the tax office - \$3K Net increase in recoveries for services provided to Utility companies - \$1.1K
City Council Initiatives	High Water Bill Reduction Program- \$81K for a contract Customer Service Rep and \$71K for the implementation of monthly meterized ing
Contractual	 Savings for Brinks Armoured Car Service (15,900) due to Reduction in pickup frequency and pickup locations
Efficiencies	(22,596) • Various efficiencies
Employee Compensation	92,158 • Contractual wage & benefit increases
Inflationary	12,805 Inflationary increase on operating expenses
One-Time	(17,035) • Remove one-time charge by Mailroom for specialized folder/inserter in 2021
Other	Customer Services (rate supported) - increased recoveries from water/wastewater \$(227K) offset by increase in corporate overhead charges - \$80K (182,243) • Increased corporate overhead recoveries from rate supported services for remainder of Finance - (\$37K)
Realignments	• Realign budget for direct costs associated with Customer Services use of leased mailroom equipment from mailroom to Customer Services
022 Adjusted Base Budget	3,091,005

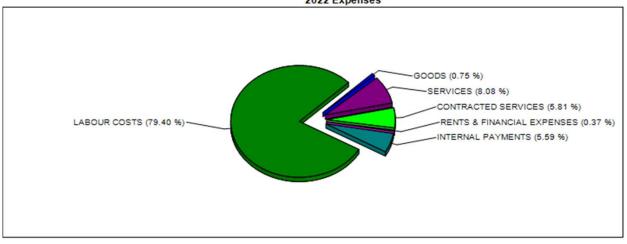
City of Brantford 2022 Operating Budget

Department: FINANCE DEPARTMENT				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	0	2,500	2,500	100.00 %
FEES & SERVICE CHARGES	690,705	693,271	2,566	0.37 %
INTERNAL RECOVERIES	2,332,389	2,597,211	264,822	11.35 %
OTHER REVENUE	115,100	120,100	5,000	4.34 %
Total Revenues	3,138,194	3,413,082	274,888	8.76 %
Expenses				
CONTRACTED SERVICES	305,240	377,740	72,500	23.75 %
GOODS	50,000	48,725	(1,275)	(2.55) %
INTERNAL PAYMENTS	297,653	363,776	66,123	22.21 %
LABOUR COSTS	4,992,966	5,164,277	171,311	3.43 %
RENTS & FINANCIAL EXPENSES	17,932	24,315	6,383	35.60 %
SERVICES	549,200	525,254	(23,946)	(4.36) %
Total Expenses	6,212,991	6,504,087	291,096	4.69 %
Net Revenues\(Expenses)	(3,074,797)	(3,091,005)	(16,208)	(0.53) %
Net Budget Increases\(Decreases)			16,208	0.53 %

FINANCE DEPARTMENT 2022 Revenues



FINANCE DEPARTMENT 2022 Expenses





2022 Business Unit Financial Summary

Department: CUSTOMER ONE CONTACT CENTRE

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
CUSTOMER ONE CONTACT CENTRE 125441 - CORPORATE CONTACT CENTRE	644.866	607.220	(37.646)	(5.84 %)
Net (Revenues)/Expenses	644.866	607,220	(37,646)	(5.84 %)

Commission: CHIEF ADMINISTRATIVE OFFICER Department: CUSTOMER ONE CONTACT CENTRE 2022 BASE BUDGET INCREASES / DECREASES

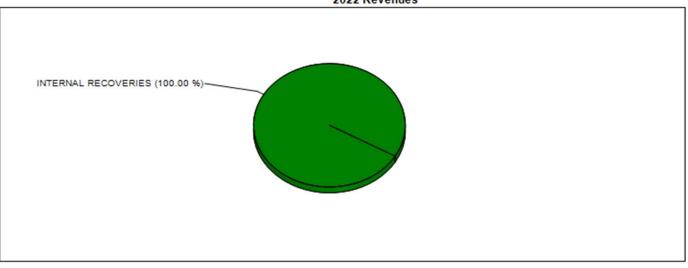
2021 Council Approved Budget 644,866

City Council Initiatives	(17,452) Knowledge Specialist - CRM moved to IT budget
Employee Compensation	43,182 Contractual wage & benefit increases
Inflationary	1,000 Inflationary increase on operating expenses
Other	(79,327) Increase in Corporate Overhead recovery
Realignments	14,951 50% of Manager of Corporate Initiatives moved from CAO Admin budget
2022 Adjusted Base Budget	607,220

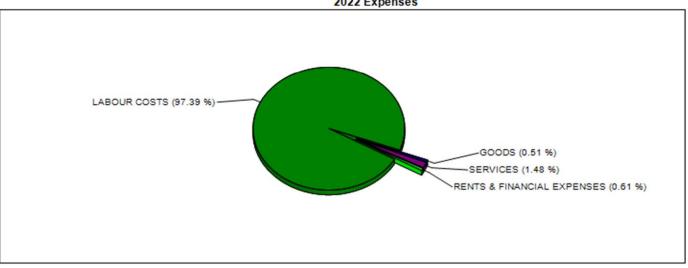
City of Brantford 2022 Operating Budget

Department: CUSTOMER ONE CONTACT	CENTRE			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTERNAL RECOVERIES	166,388	249,195	82,807	49.77 %
Total Revenues	166,388	249,195	82,807	49.77 %
Expenses				
GOODS	4,400	4,400	0	0.00 %
LABOUR COSTS	793,420	834,101	40,681	5.13 %
RENTS & FINANCIAL EXPENSES	1,770	5,250	3,480	196.61 %
SERVICES	11,664	12,664	1,000	8.57 %
Total Expenses	811,254	856,415	45,161	5.57 %
Net Revenues\(Expenses)	(644,866)	(607,220)	37,646	5.84 %
Net Budget Increases\(Decreases)			(37,646)	(5.84) %

CUSTOMER ONE CONTACT CENTRE 2022 Revenues



CUSTOMER ONE CONTACT CENTRE 2022 Expenses





2022 Business Unit Financial Summary

Department: ECONOMIC DEVELOPMENT & TOURISM

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
ECONOMIC DEVELOPMENT & TOURISM				
142101 - SANDERSON ADMIN-BOX OFFICE	234,573	241,374	6,801	2.9 %
142102 - SANDERSON BUILDING COSTS	482,694	488,443	5,749	1.19 %
142103 - SANDERSON FRONT OF HOUSE	17,617	23,233	5,616	31.88 %
142201 - SANDERSON CENTRE SHOWS	(185,570)	(186,960)	(1,390)	(.75 %)
142301 - SANDERSON CENTRE PRESENTS	(290)	(14,940)	(14,650)	(5,051.72 %)
142302 - SANDERSON SEASON MARKETING	187,145	175,612	(11,533)	(6.16 %)
144101 - ECONOMIC DEVELOPMENT ADMIN	490,997	493,036	2,039	.42 %
144201 - BUSINESS RESOURCE CENTRE	150,087	149,898	(189)	(.13 %)
144202 - STARTER COMPANY PLUS	-	-	-	-
144203 - SUMMER COMPANY	-	-	-	-
144204 - DIGITAL MAIN STREET	-	-	-	-
144301 - TOURISM ADMINISTRATION	925,455	937,748	12,293	1.33 %
144302 - VISITOR GUIDE	-	-	-	-
144303 - ARTS GRANTS	-	-	-	-
144305 - SPECIAL PROJECTS	-	-	-	-
144306 - REGIONAL RELIEF RECOVERY FUND	-	-	-	-
147181 - SPORTS HALL OF RECOGNITION	22,831	25,910	3,079	13.49 %
Net (Revenues)/Expenses	2,325,539	2,333,354	7,815	.34 %

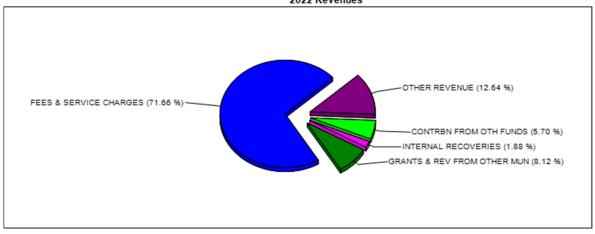
Commission: CHIEF ADMINISTRATIVE OFFICER Department: ECONOMIC DEVELOPMENT & TOURISM 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget	2,325,539
Changes to Revenue	Loss of revenue: • Digital Main Street program \$15K • Ontario 55+ Winter Games cancelled \$124K 159,885 • Regional Relief Recovery Fund \$51K Offset by: • Increase SC sponsorship (\$10K) • User fees & Admissions (\$20K)
Efficiencies	(34,283) Various efficiencies
Employee Compensation	40,633 Contractual wage & benefit increases
Inflationary	6,644
Other	Saving in Operating Expenses: • Digital Main Street program (\$15K) • Ontario 55+ Winter Game cancelled (\$124K) • Regional Relief Recovery Fund (\$51K) Offset by: • Vandalism Remediation costs \$5K • Sports Hall Recognition \$6K (one-time cost to repair exhibit case \$3.6K; new rink and facility boards \$2.4K) • Increase in Digital Marketing \$7.5K • Increase in Marketing Events \$7K (Travel Media Association Trade Show, Outdoor Adventure Show)
2022 Adjusted Base Budget	2,333,354

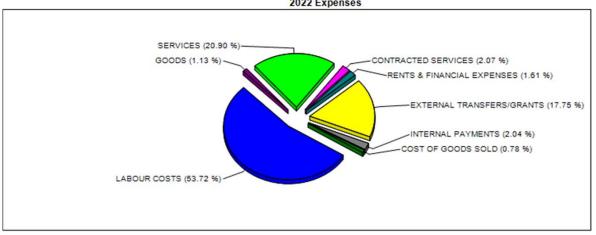
City of Brantford 2022 Operating Budget

Department: ECONOMIC DEVELOPMENT	& TOURISM			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	152,470	187,470	35,000	22.96 %
FEES & SERVICE CHARGES	2,339,020	2,355,980	16,960	0.73 %
GRANTS & REV FROM OTHER MUN	428,480	266,985	(161,495)	(37.69) %
INTERNAL RECOVERIES	61,950	61,950	0	0.00 %
OTHER REVENUE	430,715	415,545	(15,170)	(3.52) %
Total Revenues	3,412,635	3,287,930	124,705	3.65 %
Expenses				
CONTRACTED SERVICES	125,375	116,590	(8,785)	(7.01) %
COST OF GOODS SOLD	42,125	43,625	1,500	3.56 %
EXTERNAL TRANSFERS/GRANTS	1,007,670	997,670	(10,000)	(0.99) %
GOODS	102,975	63,506	(39,469)	(38.33) %
INTERNAL PAYMENTS	78,066	114,712	36,646	46.94 %
LABOUR COSTS	3,064,257	3,019,731	(44,526)	(1.45) %
RENTS & FINANCIAL EXPENSES	90,051	90,606	555	0.62 %
SERVICES	1,227,655	1,174,844	(52,811)	(4.30) %
Total Expenses	5,738,174	5,621,284	116,890	2.04 %
Net Revenues\(Expenses)	(2,325,539)	(2,333,354)	(7,815)	(0.34) %
Net Budget Increases\(Decreases)			7,815	0.34 %

ECONOMIC DEVELOPMENT & TOURISM 2022 Revenues



ECONOMIC DEVELOPMENT & TOURISM 2022 Expenses





FIRE DEPARTMEMT

2022 PROPOSED OPERATING BUDGET

OVERVIEW

The 2022 Proposed Operating Budget sets out the net operating costs to maintain current service levels provided by the Brantford Fire Department.

The mission of the Brantford Fire Department is to protect the lives and property of our community.

The Brantford Fire Department uses a comprehensive approach to delivering fire protection services, aligned with the needs and circumstances of our community. Our fire protection strategy focuses on the three lines of defense; Education, Safety Standards & Enforcement and Emergency Response. The Fire Department is comprised of 135 full time members and operates from four fire stations providing service 24 hours a day 365 days a year.

The Fire Department provides services through the following seven functional divisions:

Fire Administration

Leadership, Planning, Human Resources, Budgets, Documentation and Legislative Compliance

• Emergency Management

Prevention, Mitigation, Preparedness, Response and Recovery for Emergencies

Fire Suppressions

Emergency Response, Public Education, Pre-plan Inspections, Equipment and Facility Maintenance

Fire Prevention

Fire Safety Inspections, Codes and Standards Enforcement, Investigations, and Public Education

• Fire Communication (City of Brantford and Six Nations Of The Grand River) Call Taking, Dispatching, Resource Allocation, Tracking and Documentation

Professional Qualifications and Standards

Training, Standards, Evaluation, Documentation, Research

Fleet and Facilities

Maintenance, Inspection, Testing, Repairs of Fleet, Facilities and Equipment

2022 INITIATIVES

- Implementation of the Master Fire Plan Council and Operational Recommendations
- Implementation and Advancement of Technological Solutions
- Explore Opportunities to Expand Partnerships and Increase Revenue



	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
FIRE SERVICES	40 704 404	00 000 000	000 500	0.40.0/
TOTAL FIRE DEPARTMENT	19,704,401	20,330,930	626,529	3.18 %
	19,704,401	20,330,930	626,529	3.18 %



2022 Unmet Need Requests

FIRE

			•=			
Corporate Rank	Department	Туре	Description	FTE Impact	2022 Net Municipal Cost	Ongoing Annual Cost
2	FIRE	Risk to Public Safety/Corporate Security	8 FTE - Firefighter	8.00	\$317,402	\$745,905
		, ,	ıblic Safety/Corporate Security	8.00	\$317,402	\$745,905
			TOTAL UNMET NEEDS	8.00	\$317,402	\$745,905



Department: FIRE

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
FIRE				
131000 - FIRE DEPARTMENT ADMIN	1,171,012	1,179,530	8,518	.73 %
131001 - COMMUNICATIONS	974,889	1,093,969	119,080	12.21 %
131002 - PROFESSIONAL STANDARDS & QUALIFICATIONS	514,703	533,686	18,983	3.69 %
131003 - EMERGENCY MANAGEMENT	85,856	140,950	55,094	64.17 %
131004 - FIRE SUPPRESSION	15,203,572	15,587,972	384,400	2.53 %
131006 - FIRE PREVENTION	1,127,740	1,168,391	40,651	3.6 %
131007 - VEHICLE/FACILITIES & EQUIPMENT	626,629	626,432	(197)	(.03 %)
Net (Revenues)/Expenses	19,704,401	20,330,930	626,529	3.18 %

Commission: CHIEF ADMINISTRATIVE OFFICER Department: FIRE

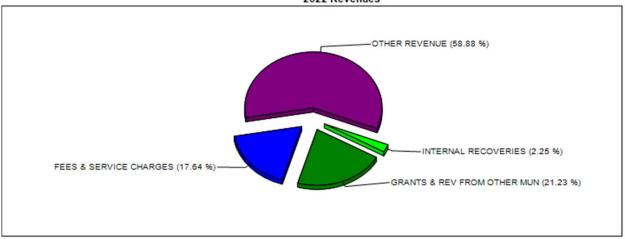
2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 19,704,401

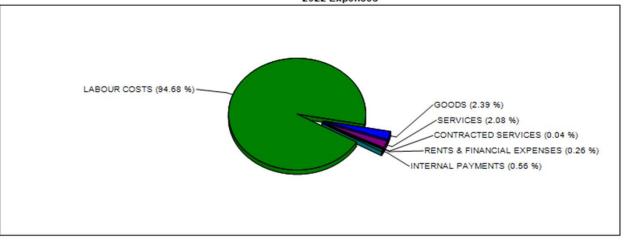
Changes to Revenue	(19,845) • Increase in User Fee revenue
City Council Initiatives	7,088 • Emergency Operation Centre Lease with Brantford Power Inc. (Report 2021-496)
Contractual	 Emergency Management Service 22,897 Agreement terminated \$21K Software license fees
Efficiencies	(9,000) • Various efficiencies
Employee Compensation	676,474 • Contractual wage & benefit increases
Inflationary	3,400
One-Time	(250) • Remove one-time cost of telephone landline
Other	(54,235) • WSIB recovery (\$53K) • Interdepartmental recovery for Airshow
2022 Adjusted Base Budget	20,330,930

Department: FIRE				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	82,360	109,250	26,890	32.65 %
GRANTS & REV FROM OTHER MUN	150,847	131,526	(19,321)	(12.81) %
INTERNAL RECOVERIES	13,000	13,967	967	7.44 %
OTHER REVENUE	320,538	364,728	44,190	13.79 %
Total Revenues	566,745	619,471	52,726	9.30 %
Expenses				
CONTRACTED SERVICES	8,000	8,000	0	0.00 %
GOODS	508,997	499,997	(9,000)	(1.77) %
INTERNAL PAYMENTS	115,288	117,484	2,196	1.90 %
LABOUR COSTS	19,158,599	19,835,073	676,474	3.53 %
RENTS & FINANCIAL EXPENSES	51,154	54,967	3,813	7.45 %
SERVICES	429,108	434,880	5,772	1.35 %
Total Expenses	20,271,146	20,950,401	679,255	3.35 %
Net Revenues\(Expenses)	(19,704,401)	(20,330,930)	(626,529)	(3.18) %
Net Budget Increases\(Decreases)	_		626,529	3.18 %

FIRE 2022 Revenues



FIRE 2022 Expenses





2022 Unmet Needs - Risk to Public Safety/Corporate Security

AUTO - 970 - 8 FTE - Firefighters
Commission
110 - CHIEF ADMINISTRATIVE OFFICER
Department
180 - FIRE

Effective Date
May 1, 2022
8.00

Description

8 Probationary Firefighters (1 per Platoon)
4 Firefighters will start on May 1 and 4 will start on Oct 1.

Justification

The Master Fire Plan included a Council Recommendation to increase the minimum number of firefighters on duty from the existing nineteen (19) to twenty-one (21) by increasing the staffing on the Aerial assigned to Station 1. The aerial at Station 1 is currently staffed with two (2) firefighters, and cannot function as an initial response apparatus and can only respond to medical calls on its own. NFPA 1710, requires that ladder (aerial) companies be staffed with a minimum of four (4) on-duty members. If the staffing on the aerial was increased to four (4) it could respond to a second emergency call as an initial response apparatus and complete the same operational tasks as that of a pumper.

As the most centrally located station, there is a high degree of probability of simultaneous emergency calls in the Station 1 response district. In the event that the pumper assigned to Station 1 is committed at an emergency call, the next closest emergency response apparatus in the Station 1 response district is the Aerial.

If the minimum number of firefighters on the Aerial was increased to four (4), it would allow the Department to meet the updated NFPA 1710 Standard requirement of 17 firefighters initially on scene for a fire in a single family dwelling and still have one first response apparatus to respond to other emergency incidents. This would be consistent with current fire protection service level and would allow the department to more effectively meet the recent Council Approved fire suppression performance benchmarks.

The number of suppression firefighters has not increased since 2003 and 2004 with the opening of Station 4. Since that time, the City has significantly grown in population and area, and the average annual call volume has increased by one hundred and twenty five percent (125%).

4 FTE - Firefighters, Start on May 1st, 2022

- 2022 Salaries Budget: Firefighters (1.0) >\$63,391/12*8*4=\$42,260.67*4=\$169,043;
- 2023 Salaries Budget: Firefighters (1.0 4mos+2.0 8mos) > (\$63,391/12*4+\$76,230/12*8)*4=\$287,800
- 2022 Benefits Budget: Family Benefits Firefighters (1.0) >\$23,173/12*8*4=\$15,601.33*4=\$61,795;
- $\bullet \ 2023 \ Benefits \ Budget: Family \ Benefits \ \ Firefighters \ (1.0\ 4mos + 2.0\ 8mos) \\ > \ (\$23,173/12*4 + \$24,896/12*8)*4 = \$97,2876 + 10.0 + 10$

4 FTE - Firefighters, Start on October 1st, 2022

- 2022 Salaries Budget: Firefighters (1.0) >\$63,391/12*3*4=\$15,847.75*4=\$63,391;
- 2023 Salaries Budget: Firefighters (1.0 9mos+2.0 3mos) > (\$63,391/12*9+\$76,230/12*3)*4=\$266,402
- 2022 Benefits Budget: Family Benefits Firefighters (1.0) >\$23,173/12*3*4=\$5,793.25*4=\$23,173;
- 2023 Benefits Budget: Family Benefits Firefighters (1.0 9mos+2.0 3mos) > (\$23,173/12*9+\$24,896/12*3)*4=\$94,416

2022 One Time Costs	\$0
2022 Budget Reductions	\$0
2022 Budget Increases	\$317,402
2022 Net Municipal Increase/(Decrease)	\$317,402
2023 Net Municipal Increase/(Decrease)	\$745,905



PEOPLE, LEGISLATED SERVICES & PLANNING COMMISSION 2022 PROPOSED OPERATING BUDGET

OVERVIEW

The People, Legislated Services & Planning Commission is comprised of the following six departments: Planning; Building Services; Information Technology Services, Human Resources; Clerk's Services; and Legal & Real Estate Services.

Key services provided by the Commission include:

- Planning & development applications/approvals (Official Plan & Zoning By-law amendments; demolition permits; minor variances; heritage permits)
- Building permits/inspections; by-law enforcement; parking services
- Recruitment; health & safety; labour relations/negotiations
- Business licensing; elections; council and committee meeting operations; records management; freedom of information
- Drafting/negotiating agreements & by-laws; legal opinions; litigation; insurance and risk management; real estate transactions (sale, purchase, lease, licence)

2022 INITIATIVES

- Development Approvals Process review implementation
- Planning for development of expansion lands
- Zoning By-law review/update
- Implement development application portal
- Improve after-hours coordination of by-law enforcement
- Create a digital city by leveraging technologies
- IT Security
- Animal control facility design
- 2022 Election
- Investigate/implement an Administrative Monetary Penalty System
- Corporate Risk Management Strategy
- Prepare for download of Part III Provincial Offences Act prosecutions

Quick Links:

Commission Budget
Human Resources
Legal & Real Estate
Clerk's Department
IT Services
Planning Administration
Building



2022 NET OPERATING BUDGET SUMMARY

	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
PEOPLE, LEGISLATED SERVICES & PLANNING				
HUMAN RESOURCES	2,172,805	2,207,002	34,197	1.57 %
LEGAL & REAL ESTATE	1,068,230	1,011,954	(56,276)	(5.27 %)
CLERK'S DEPARTMENT	1,631,708	1,628,108	(3,600)	(.22 %)
IT SERVICES	3,802,861	4,485,171	682,310	17.94 %
PLANNING ADMINISTRATION	1,359,493	1,379,310	19,817	1.46 %
BUILDING	812,907	997,936	185,029	22.76 %
TOTAL PEOPLE, LEGISLATED SERVICES & PLANNING	10,848,004	11,709,481	861,477	7.94 %



Department: HUMAN RESOURCES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
HUMAN RESOURCES				
121100 - HUMAN RESOURCES ADMIN	527,950	540,690	12,740	2.41 %
121101 - POOLED EMPLOYEES - HOME	1,875	1,875	-	-
121200 - HUMAN RESOURCES SERVICES	812,902	826,285	13,383	1.65 %
121201 - LEADERSHIP CONTINUUM	115,000	115,000	-	-
121300 - HEALTH & SAFETY	715,078	723,152	8,074	1.13 %
Net (Revenues)/Expenses	2,172,805	2,207,002	34,197	1.57 %

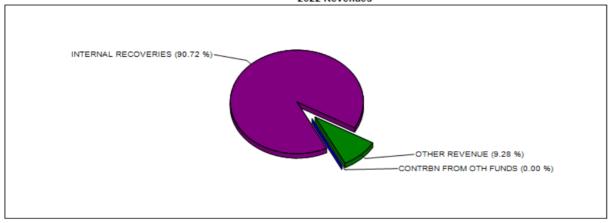
Commission: PEOPLE, LEGISLATED SERVICES & PLANNING Department: HUMAN RESOURCES 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 2,172,805

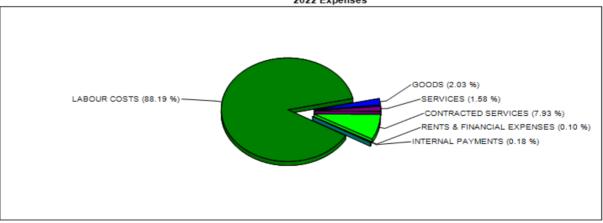
2022 Adjusted Base Budget	2,207,002
Other	(8,795) Decrease in corporate overhead recovery
Inflationary	120
Employee Compensation	36,112 Contractual wage & benefit increases
Efficiencies	(3,740) Training & Meals to reflect more virtual sessions
Changes to Revenue	10,500 UDA Commissions reduced annually

Department: HUMAN RESOURCES				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	32,500	0	(32,500)	(100.00) %
INTERNAL RECOVERIES	290,712	299,307	8,595	2.96 %
OTHER REVENUE	40,600	30,600	(10,000)	(24.63) %
Total Revenues	363,812	329,907	33,905	9.32 %
Expenses				
CONTRACTED SERVICES	201,113	201,113	0	0.00 %
GOODS	79,040	51,540	(27,500)	(34.79) %
INTERNAL PAYMENTS	4,500	4,500	0	0.00 %
LABOUR COSTS	2,201,099	2,237,291	36,192	1.64 %
RENTS & FINANCIAL EXPENSES	2,500	2,500	0	0.00 %
SERVICES	48,365	39,965	(8,400)	(17.37) %
Total Expenses	2,536,617	2,536,909	292	0.01 %
Net Revenues\(Expenses)	(2,172,805)	(2,207,002)	(34,197)	(1.57) %
Net Budget Increases\(Decreases)			34,197	1.57 %

HUMAN RESOURCES 2022 Revenues



HUMAN RESOURCES 2022 Expenses





Department: LEGAL & REAL ESTATE

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
LEGAL & REAL ESTATE				
122100 - LEGAL & REAL ESTATE ADMIN 122101 - DEVELPMNT ENGINEERING RECOVERY	1,047,224	993,765	(53,459)	(5.1 %)
122200 - PROVINCIAL OFFENCES 122300 - LAND TRANSACTIONS	(162,844)	(164,942)	(2,098)	(1.29 %)
123200 - INSURANCE & RISK MANAGEMNT Net (Revenues)/Expenses	183,850 1,068,230	183,131 1,011,954	(719) (56,276)	(.39 %) (5.27 %)

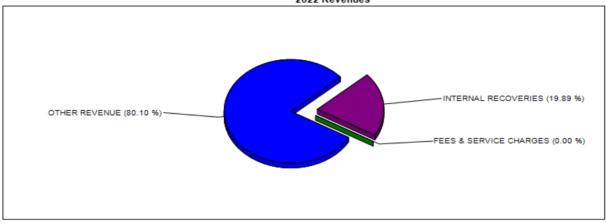
Commission: PEOPLE, LEGISLATED SERVICES & PLANNING Department: LEGAL & REAL ESTATE 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 1,068,230

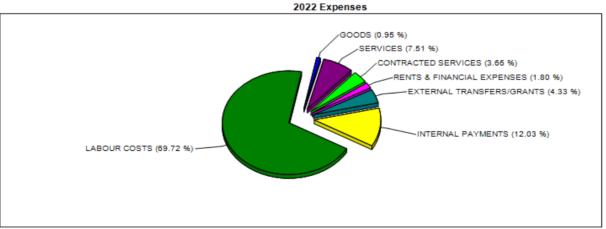
2022 Adjusted Base Budget	1,011,954
Other	(63,817) Decrease in corporate overhead recovery (\$42K) and decrease in POA transfers
	Decrease in corporate overhead recovery (\$42K)
Inflationary	2,716 Increase to memberships
Employee Compensation	56,763 Contractual wage & benefit increases
Efficiencies	(8,940) Decrease in education for completed courses
City Council Initiatives	(42,348) Decrease in wage & benefits
Changes to Revenue	(650)

Department: LEGAL & REAL ESTATE				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	100	100	0	0.00 %
INTERNAL RECOVERIES	426,748	402,782	(23,966)	(5.62) %
OTHER REVENUE	1,622,000	1,622,000	0	0.00 %
Total Revenues	2,048,848	2,024,882	23,966	1.17 %
Expenses				
CONTRACTED SERVICES	111,000	111,000	0	0.00 %
EXTERNAL TRANSFERS/GRANTS	162,844	131,630	(31,214)	(19.17) %
GOODS	30,130	28,785	(1,345)	(4.46) %
INTERNAL PAYMENTS	350,829	365,338	14,509	4.14 %
LABOUR COSTS	2,180,110	2,117,348	(62,762)	(2.88) %
RENTS & FINANCIAL EXPENSES	54,620	54,620	0	0.00 %
SERVICES	227,545	228,115	570	0.25 %
Total Expenses	3,117,078	3,036,836	80,242	2.57 %
Net Revenues\(Expenses)	(1,068,230)	(1,011,954)	56,276	5.27 %
Net Budget Increases\(Decreases\)			(56,276)	(5.27) %

LEGAL & REAL ESTATE 2022 Revenues



LEGAL & REAL ESTATE





Department: CLERK'S DEPARTMENT

	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
CLERK'S DEPARTMENT				
123100 - CLERK'S ADMINISTRATION	926,112	940,761	14,649	1.58 %
123101 - RECORDS & MAIL ROOM	358,260	354,879	(3,381)	(.94 %)
123102 - ANIMAL CONTROL	533,538	518,688	(14,850)	(2.78 %)
123103 - DRINKING/DRIVING CNTR MEAS	3,698	3,710	12	.32 %
123104 - DRNK & DRV CTE FNDRSNG	-	-	-	-
123105 - ELECTIONS	164,510	164,510	-	-
123106 - LOTTERY LICENSING	(22,880)	(22,900)	(20)	(.09 %)
123107 - BUSINESS LICENSING	(331,530)	(331,540)	(10)	(. %)
Net (Revenues)/Expenses	1,631,708	1,628,108	(3,600)	(.22 %)

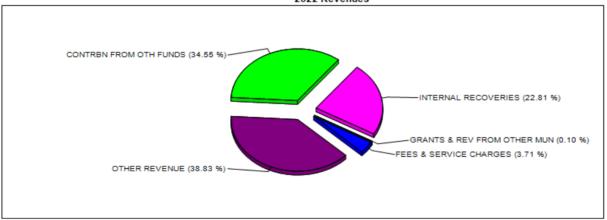
Commission: PEOPLE, LEGISLATED SERVICES & PLANNING Department: CLERK'S DEPARTMENT 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 1,631,708

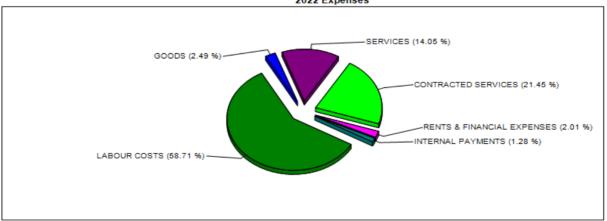
Annualization	35,059 Admin Assistant
Changes to Revenue	15,519 Decrease in animal control permits
Efficiencies	(43,949) Decrease in animal control contract and equipment lease for Records
Employee Compensation	26,091 Contractual wage & benefit increases
Inflationary	200
One-Time	(2,030) Remove one-time costs for Admin Assistant
Other	(19,775) Decrease in corporate overhead recovery
Realignments	(14,715)
2022 Adjusted Base Budget	1,628,108

Department: CLERK'S DEPARTMENT				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	0	499,115	499,115	100.00 %
FEES & SERVICE CHARGES	60,640	53,640	(7,000)	(11.54) %
GRANTS & REV FROM OTHER MUN	1,403	1,435	32	2.28 %
INTERNAL RECOVERIES	305,779	329,471	23,692	7.75 %
OTHER REVENUE	570,320	560,820	(9,500)	(1.67) %
Total Revenues	938,142	1,444,481	506,339	53.97 %
Expenses				
CONTRACTED SERVICES	658,988	659,038	50	0.01 %
GOODS	56,510	76,480	19,970	35.34 %
INTERNAL PAYMENTS	186,308	39,353	(146,955)	(78.88) %
LABOUR COSTS	1,501,456	1,803,984	302,528	20.15 %
RENTS & FINANCIAL EXPENSES	84,367	61,883	(22,484)	(26.65) %
SERVICES	82,221	431,851	349,630	425.23 %
Total Expenses	2,569,850	3,072,589	502,739	19.56 %
Net Revenues\(Expenses)	(1,631,708)	(1,628,108)	3,600	0.22 %
Net Budget Increases\(Decreases)			(3,600)	(0.22) %

CLERK'S DEPARTMENT 2022 Revenues



CLERK'S DEPARTMENT 2022 Expenses





Department: IT SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
IT SERVICES				
124100 - INFORMATION SYSTEMS ADMIN	3,527,993	4,202,045	674,052	19.11 %
124101 - UNIFIED COMMUNICATIONS	239,514	246,599	7,085	2.96 %
124102 - WATER & WASTEWATER IT SUPPORT	-	-	-	-
124103 - COMMUNITY SERV & SOCIAL DEV IT SUPPORT	35,354	36,527	1,173	3.32 %
Net (Revenues)/Expenses	3,802,861	4,485,171	682,310	17.94 %

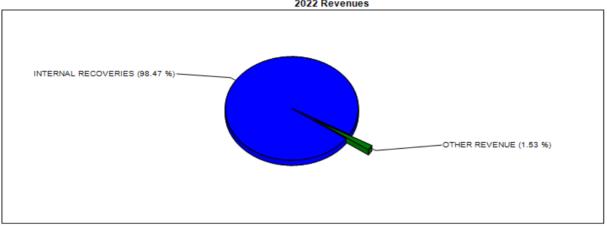
Commission: PEOPLE, LEGISLATED SERVICES & PLANNING Department: IT SERVICES 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 3,802,861

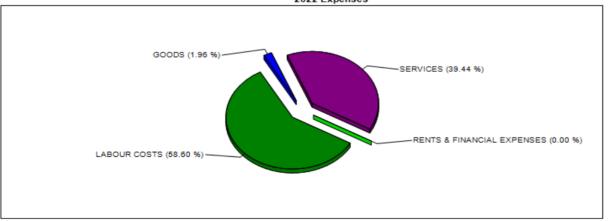
2022 Adjusted Base Budget	4,485,171
Other	16
One-Time	(2,330) Remove one-time costs Systems Engineer
Inflationary	20,805 General inflationary increases
Employee Compensation	59,311 Contractual wage & benefit increases
Efficiencies	(86,345) Annual maintenance costs reduced for WFH and New City Hall
Contractual	104,153 Software Licenses
City Council Initiatives	517,040 Work from Home report 2021-433. New Audio Visual Engineer
Changes to Revenue	18,763 Decrease recovery from Brantford Power
Annualization	50,897 Systems Engineer

Department: IT SERVICES				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTERNAL RECOVERIES	1,296,843	1,283,085	(13,758)	(1.06) %
OTHER REVENUE	18,375	19,980	1,605	8.73 %
Total Revenues	1,315,218	1,303,065	12,153	0.92 %
Expenses				
GOODS	117,680	113,650	(4,030)	(3.42) %
LABOUR COSTS	3,140,126	3,391,874	251,748	8.02 %
RENTS & FINANCIAL EXPENSES	100	20	(80)	(80.00) %
SERVICES	1,860,173	2,282,692	422,519	22.71 %
Total Expenses	5,118,079	5,788,236	670,157	13.09 %
Net Revenues\(Expenses)	(3,802,861)	(4,485,171)	(682,310)	(17.94) %
Net Budget Increases\(Decreases)			682,310	17.94 %

IT SERVICES 2022 Revenues



IT SERVICES 2022 Expenses





Department: PLANNING ADMINISTRATION

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
PLANNING ADMINISTRATION				
141101 - PLANNING ADMINISTRATION	1,345,818	1,365,635	19,817	1.47 %
141201 - HERITAGE COMMITTEE	8,725	8,725	-	-
141202 - COMMITTEE OF ADJUSTMENT	4,950	4,950	-	-
141203 - BROWNFIELDS COMMITTEE	-	-	-	-
Net (Revenues)/Expenses	1,359,493	1,379,310	19,817	1.46 %

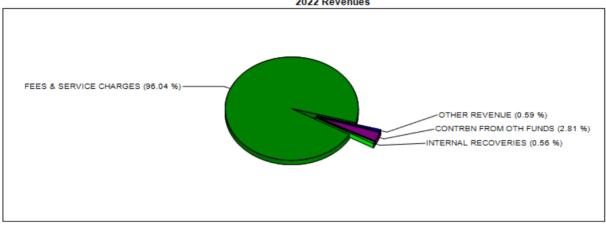
Commission: PEOPLE, LEGISLATED SERVICES & PLANNING Department: PLANNING ADMINISTRATION 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 1,359,493

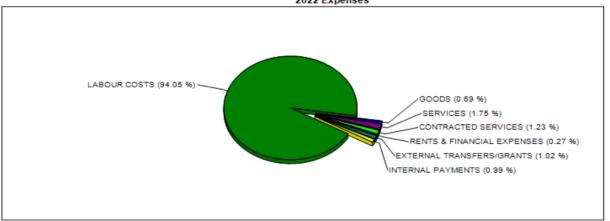
Changes to Revenue	(43,237) Increase in application fees collected
Efficiencies	(1,360) General efficiencies
Employee Compensation	59,865 Contractual wage & benefit increases
Inflationary	274
Other	4,275 Increase for new software and increase in advertising for notice requirements
2022 Adjusted Base Budget	1,379,310

Department: PLANNING ADMINISTRATION				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	5,000	30,000	25,000	500.00 %
FEES & SERVICE CHARGES	983,845	1,025,082	41,237	4.19 %
INTERNAL RECOVERIES	6,000	6,000	0	0.00 %
OTHER REVENUE	4,300	6,300	2,000	46.51 %
Total Revenues	999,145	1,067,382	68,237	6.83 %
Expenses				
CONTRACTED SERVICES	30,000	30,000	0	0.00 %
EXTERNAL TRANSFERS/GRANTS	0	25,000	25,000	100.00 %
GOODS	16,865	16,865	0	0.00 %
INTERNAL PAYMENTS	24,600	24,200	(400)	(1.63) %
LABOUR COSTS	2,241,023	2,301,162	60,139	2.68 %
RENTS & FINANCIAL EXPENSES	6,550	6,550	0	0.00 %
SERVICES	39,600	42,915	3,315	8.37 %
Total Expenses	2,358,638	2,446,692	88,054	3.73 %
Net Revenues\(Expenses)	(1,359,493)	(1,379,310)	(19,817)	(1.46) %
Net Budget Increases\(Decreases\)			19,817	1.46 %

PLANNING ADMINISTRATION 2022 Revenues



PLANNING ADMINISTRATION 2022 Expenses





Department: BUILDING

	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
BUILDING				
TAX SUPPORTED				
143201 - PROPERTY STNDRD SER&COST REC	-	-	-	-
143301 - BYLAW ENFORCEMENT	1,383,958	1,668,968	285,010	20.59 %
156204 - PARKING ADMINISTRATION	192,191	200,468	8,277	4.31 %
156205 - PARKING ENFORCEMENT	(136,631)	(82,821)	53,810	39.38 %
156206 - MARKET CENTRE PARKADE	(330,737)	(479,477)	(148,740)	(44.97 %)
156211 - MUNICIPAL PARKING LOTS	(295,874)	(309,202)	(13,328)	(4.5 %)
TAX SUPPORTED Net (Revenues)/Expenses	812,907	997,936	185,029	22.76 %
RATE SUPPORTED				
143101 - BUILDING SERVICE: FP2	-	-	-	
RATE SUPPORTED Net (Revenues)/Expenses	-	-	-	

Commission: PEOPLE, LEGISLATED SERVICES & PLANNING **Department: BUILDING**

2022 BASE BUDGET INCREASES / DECREASES

Tax Supported

2021 Council Approved Budget	812,907
	· · –, · · ·

Changes to Revenue	446
City Council Initiatives	269,136 By-law Enforcement expansion report 2021-138
Contractual	3,740 By-law Enforcement contract
Efficiencies	(11,495) General efficiencies to better reflect past actuals
Employee Compensation	32,187 Contractual wage & benefit increases
Inflationary	5,367 General inflationary increases
Other	5,367 General inflationary increases (114,352) Increase Parking recoveries due to New City Hall
2022 Adjusted Base Budget	997,936

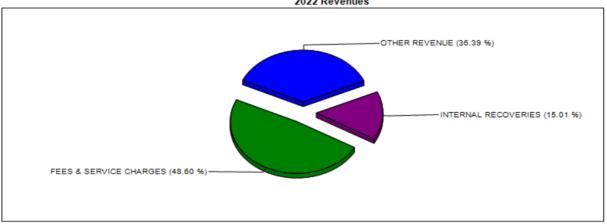
Rate Supported

2021 Council Approved Budget

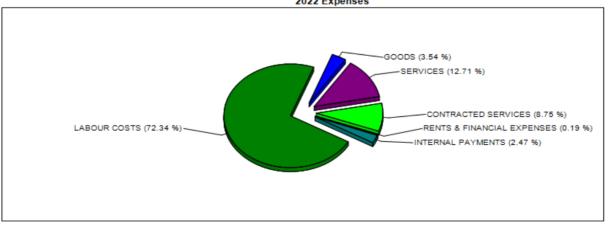
Changes to Revenue	(190,416) Increase Building permit revenue
Employee Compensation	80,341 Contractual wage & benefit increases
Inflationary	500
Other	109,575 Increase in overhead, fleet charges and parking permits
2022 Adjusted Base Budget	-

Department: BUILDING - Tax Supported				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	847,374	864,374	17,000	2.01 %
INTERNAL RECOVERIES	151,851	266,931	115,080	75.78 %
OTHER REVENUE	492,154	647,208	155,054	31.51 %
Total Revenues	1,491,379	1,778,513	287,134	19.25 %
Expenses				
CONTRACTED SERVICES	187,548	242,983	55,435	29.56 %
GOODS	109,159	98,171	(10,988)	(10.07) %
INTERNAL PAYMENTS	76,244	68,650	(7,594)	(9.96) %
LABOUR COSTS	1,662,191	2,008,530	346,339	20.84 %
RENTS & FINANCIAL EXPENSES	5,850	5,350	(500)	(8.55) %
SERVICES	263,294	352,765	89,471	33.98 %
Total Expenses	2,304,286	2,776,449	472,163	20.49 %
Net Revenues\(Expenses)	(812,907)	(997,936)	(185,029)	(22.76) %
Net Budget Increases\(Decreases)			185,029	22.76 %

BUILDING 2022 Revenues

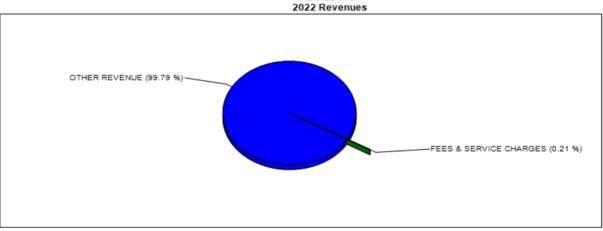


BUILDING 2022 Expenses

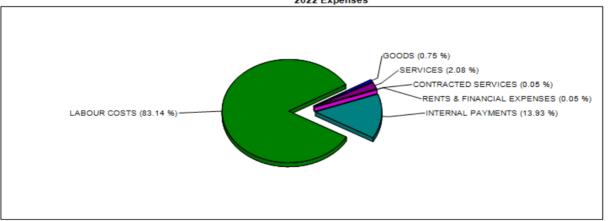


Department: BUILDING - Rate Supported				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	6,000	6,000	0	0.00 %
OTHER REVENUE	2,011,762	2,868,726	856,964	42.60 %
Total Revenues	2,017,762	2,874,726	856,964	42.47 %
Expenses				
CONTRACTED SERVICES	1,500	1,500	0	0.00 %
GOODS	21,400	21,500	100	0.47 %
INTERNAL PAYMENTS	275,070	400,422	125,352	45.57 %
LABOUR COSTS	1,643,128	2,390,017	746,889	45.46 %
RENTS & FINANCIAL EXPENSES	1,350	1,350	0	0.00 %
SERVICES	75,314	59,937	(15,377)	(20.42) %
Total Expenses	2,017,762	2,874,726	856,964	42.47 %
Net Revenues\(Expenses)	0	0	0	0.00 %
Net Budget Increases\(Decreases)			0	0.00 %

BUILDING



BUILDING 2022 Expenses





COMMUNITY SERVICES & SOCIAL DEVELOPMENT

2022 PROPOSED OPERATING BUDGET

OVERVIEW

The 2022 Proposed Operating Budget sets out the net operating costs to maintain current service levels provided by the Community Services and Social Development Commission for 2022 by its three (3) departments.

The City of Brantford is the service manager for programs included in the Community Services and Social Development commission and as such many of the costs are shared with the County of Brant per the "Cost-Sharing Agreement".

Family and Income Stability

- Financial Assistance
- Service Support Centre
- Discretionary Benefits
- Youth Intensive Program
- Learning Earning and Parenting
- Life Skills/Stabilization
- Assisted Funerals and Burials
- System Planning, Oversight & Management

Quick Links:

Commission Budget

Family and Income Stability

Housing & Homelessness Services

Community Programs & Social Development

Housing & Homelessness

- Emergency Shelter, Homelessness Prevention and Housing Stability Supports
- Supportive Housing (Live Well)
- Social and Affordable Housing System Planning
- Housing Wait List Management Services
- Housing Provider Program Administration
- Local Portable Housing Benefit Program
- Property Management Services
- Tenant Outreach, Engagement and Eviction Prevention
- Capital Asset Management
- Administration of Federal/Provincial Housing Programs (COCHI/OPHI)
 - New Housing Development
 - BHomes Homeownership Assistance
 - Ontario Renovates Home Renovation Program
 - Housing Allowance and Rent Supplement Programs

Community Programs & Social Development

- Community Centres
- Special Events
- Harmony Square
- Beckett Adult Leisure Centre
- Day Camps
- Earl Haig Family Fun Centre
- WGSC Aquatics and Fitness
- Youth Leaderships Programs
- · Child Care Fee Subsidies
- Special Purpose Funding to Licensed Childcare Centres
- Wage Subsidies and Wage Enhancements
- OneList Childcare Waitlist Management
- Special Needs Resourcing
- Neighbourhood Associations
- EarlyON Program Deliver
- Healthy Aging Plan / Seniors Programs
- Brantford Immigration Partnerships
- Healthy Kids Program
- Empower Youth Strategy

2022 INITIATIVES

Family & Income Stability

- Discretionary/Special Benefits program refresh
- Complete Centralized Intake local implementation
- Complete transition to provincial delivery of Employment Services for social assistance participants
- Electronic signature project

Housing & Homelessness

- Planning consultants' feasibility studies for 5 prioritized City-owned sites
- New Manager position for Housing Development
- Housing Stability system consultant review
- Long term asset management plan for City-owned housing communities
- Governance options for City-owned housing communities
- Implementation of IHS data management system for housing programs
- Operational Reviews for Housing Providers

Community Programs & Social Development

- 10-Year Child Care and Early Years Plan
- Empower Youth Strategy
- Brantford Immigration Partnerships
- ECE Workforce Project
- Volunteer Management Program
- Healthy Aging Plan / Seniors Programs
- Investing in digital transformation



2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
COMMUNITY SERVICES AND SOCIAL DEVELOPMENT				
FAMILY AND INCOME STABILITY	3,194,518	2,985,051	(209,467)	(6.56 %)
HOUSING AND HOMELESSNESS SERVICES	9,693,927	9,622,607	(71,320)	(.74 %)
COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT	3,558,545	3,505,811	(52,734)	(1.48 %)
TOTAL COMMUNITY SERVICES AND SOCIAL DEVELOPMENT	16,446,990	16,113,469	(333,521)	(2.03 %)



2022 Unmet Need Requests Community Services & Social Development

					2022 Net	Ongoing
Corporate Rank	Department	Туре	Description	FTE Impact	Municipal Cost	Annual Cost
1	FAMILY AND INCOME STABILITY	Risk to Public Safety / Corporate Security	Red Cross Evacuation Shelter	N/A	\$15,000	\$15,000
			TOTAL UNMET NEEDS	N/A	\$15,000	\$15,000

Commission: COMMUNITY SERVICES AND SOCIAL DEVELOPMENT Department: FAMILY AND INCOME STABILITY 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget	3,194,518	
Changes to Revenue	\$525k decrease in provincial funding based on e General Assistance benefit expenditures offset b \$30k in recoveries and increase of \$19k in count to caseload.	y increase of
City Council Initiatives	2021-704 City County Cost Share Agreement \$2 (222,325) 2020-538/2021-146 2 FTE Youth Intensive Proje \$50k, net \$0	
Efficiencies	(126,117) \$92k reduction in Funeral expenditures and \$34l delivery efficiencies in office supplies, postage, f	service urniture etc.
Employee Compensation	116,694 Contractual wage & benefit increases	
Inflationary	1,150 Contractor repairs and maintenance, title search	es
Other	\$451k decrease in provincial benefit expenditure \$20k for internal charges including overhead, rer (454,950) insurance charges offset by increases for OMSS stabilization training \$8k, After hours extend com \$4k and increase software licenses \$4k.	nt and A life
2022 Adjusted Base Budget	2,985,051	

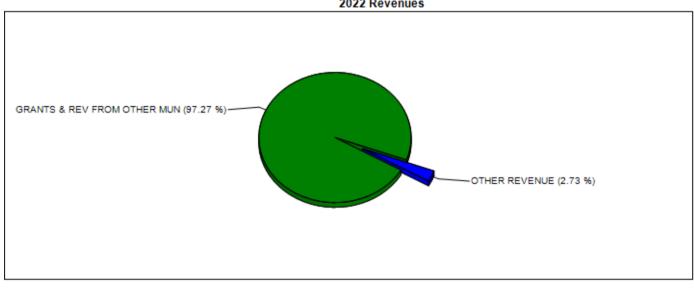


Department: FAMILY AND INCOME STABILITY

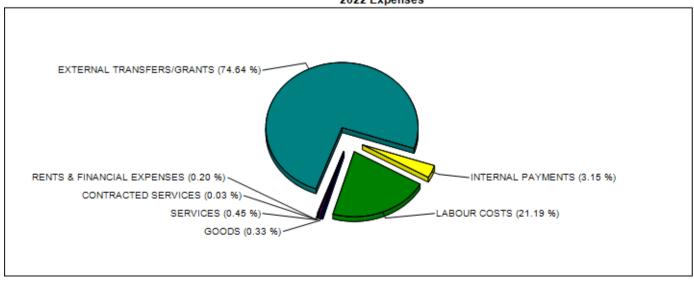
	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
FAMILY AND INCOME STABILITY				
133100 - ONTARIO WORKS ADMIN	3,036,846	2,881,193	(155,653)	(5.13 %)
133220 - 100% PROVINCIAL ASSISTANCE	-	-	-	-
133221 - ONTARIO WORKS ASSISTANCE	-	-	-	-
133222 - DISCRETIONARY ASSISTANCE	-	-	-	-
133250 - ASSISTANCE-100% MUNICIPAL	157,672	103,858	(53,814)	(34.13 %)
133401 - OW ADMIN CHARGES	-	-	-	-
Net (Revenues)/Expenses	3.194.518	2.985.051	(209.467)	(6.56 %)

Department: FAMILY AND INCOME STABILITY				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
GRANTS & REV FROM OTHER MUN	23,118,377	22,908,949	(209,428)	(0.91) %
OTHER REVENUE	614,081	644,000	29,919	4.87 %
Total Revenues	23,732,458	23,552,949	179,509	0.76 %
Expenses				
CONTRACTED SERVICES	8,000	8,000	0	0.00 %
EXTERNAL TRANSFERS/GRANTS	20,352,157	19,808,400	(543,757)	(2.67) %
GOODS	98,600	86,600	(12,000)	(12.17) %
INTERNAL PAYMENTS	856,639	836,339	(20,300)	(2.37) %
LABOUR COSTS	5,457,870	5,624,564	166,694	3.05 %
RENTS & FINANCIAL EXPENSES	31,000	53,687	22,687	73.18 %
SERVICES	122,710	120,410	(2,300)	(1.87) %
Total Expenses	26,926,976	26,538,000	388,976	1.44 %
Net Revenues\(Expenses)	(3,194,518)	(2,985,051)	209,467	6.56 %
Net Budget Increases\(Decreases\)			(209,467)	(6.56) %

FAMILY AND INCOME STABILITY 2022 Revenues



FAMILY AND INCOME STABILITY 2022 Expenses





2022 Unmet Needs - Risk to Public Safety/Corporate Security

AUTO - 1024 - Red Cross Evacuation Shelter

Commission

130 - COMMUNITY SERVICES AND SOCIAL DEVELOPMENT

Department

200 - FAMILY AND INCOME STABILITY

Effective Date FTE Impact

March 1, 2022 0.00

Description

The City of Brantford is legislated by the Emergency Management and Civil Protection Act section 2.1 (1), and section 9 as a municipality, to develop and implement an emergency management program that includes an Emergency Response Plan. The emergency plan shall include procedures to be taken for the safety or evacuation of persons in an emergency area.

The City of Brantford Community Services and Social Development Department is responsible for leading the planning and delivery of the City's emergency social services plan to address how to respond in the event of a community disaster where residents are being displaced from their homes, ensuring agreements are developed and in place in collaboration with local area municipalities and external partners.

Historically, the City has relied on the Canadian Red Cross (CRC) for emergency response disaster relief to support this mandate, and there has been no direct charge for the services. The CRC has made changes to its delivery model and funding, and seeks an agreement with the City that builds capacity for the provision of emergency social services and helps ensure that the desired level of service would be available in the event of an emergency.

Justification

The annual contribution to the Canadian Red Cross (CRC) under an agreement with the City would be \$15,000 for each year of a three-year agreement with option to renew for a further two years. This figure is based on the City's approximate population and is similar to what other municipalities contribute for this emergency service.

In the event of an emergency response, services would be determined by the City in partnership with the local municipality, where it is considered a municipal emergency. Under the Agreement, the CRC will collaborate and partner with the City in preparedness activities including participation in emergency exercises, assessments of facilities for evacuation centres, training activities, recruitment of volunteers, prepositioning of emergency sheltering supplies and the delivery of personal preparedness workshops to community groups upon request.

Municipalities with formalized agreements have priority in terms of receiving emergency response and this is pertinent, particularly for large-scale incidents impacting broader geographic areas.

In order to ensure the City of Brantford is equipped to respond to a local emergency, where coordination of essential services to individuals who are evacuated during an emergency is required, it is necessary for the City to enter into a formal agreement with the CRC.



2022 Unmet Needs - Risk to Public Safety/Corporate Security

AUTO - 1024 - Red Cross Evacuation Shelter

2022 One Time Costs	\$0
2022 Budget Reductions	\$0
2022 Budget Increases	\$15,000
2022 Net Municipal Increase/(Decrease)	\$15,000
2023 Net Municipal Increase/(Decrease)	\$15,000



Department: HOUSING AND HOMELESSNESS SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
HOUSING AND HOMELESSNESS SERVICES				
133450 - REACHING HOME	_	-	_	_
133451 - REACHING HOME COVID-19	-	-	-	-
134100 - SOCIAL HOUSING ADMINISTRATION	1,462,504	1,665,579	203,075	13.89 %
134101 - NATIONAL HOUSING FORUM	4,700	3,728	(972)	(20.68 %)
134115 - BHOMES PROGRAM: FP2	-	-	-	-
134119 - IAH RENOVATE REVOLVING	-	-	-	-
134120 - IAH ADMIN FUNDING YR 1-4	-	-	-	-
134122 - IAH RENT SUPPLEMENT YR 2 12/13	-	-	-	-
134125 - IAH RENT SUPPLEMENT YR 3 13/14	-	-	-	-
134128 - IAH RENT SUPPLEMENT YR 4 14/15	-	-	-	-
134130 - IAH RENT SUPP EXT 14/15	-	-	-	-
134133 - IAH RENT SUPPLMT EXT YR2 15/16	-	-	-	-
134135 - IAH BHOMES: FP2	-	-	-	-
134136 - IAH RENT SUPPLEMENT	-	-	-	-
134137 - IAH ONT RENOVATE	-	-	-	-
134141 - IAH HOUSING ALLOW-DIRECT	-	-	-	-
134150 - COCHI ADMIN FUNDING	-	-	-	-
134155 - OPHI ADMIN FUNDING	-	-	-	-
134156 - OPHI BHOMES: FP2	-	-	-	-
134157 - OPHI ONT RENOVATES	-	-	-	-
134158 - OPHI RENT SUPPLEMENT	-	-	-	-
134203 - HOMES FOR GOOD	-	-	-	-
134270 - AFFORDABLE HOUSING CITY	92,419	94,135	1,716	1.86 %
134271 - AFFORDABLE HOUSING CITY/COUNTY	1,663	1,586	(77)	(4.63 %)
134300 - STRONG COMMUNITIES REGULAR RS	35,785	39,801	4,016	11.22 %
134301 - STRONG COMMUNITIES MOHLTC RS	11,179	11,524	345	3.09 %
134302 - STRONG COMMUNITIES MCSS RS	29,824	31,286	1,462	4.9 %
134320 - COMMERCIAL RENT SUPPLEMENT - FEDERAL	642,879	624,939	(17,940)	(2.79 %)
134322 - LOCAL PORTABLE HOUSING BENEFIT	116,767	111,359	(5,408)	(4.63 %)
134323 - CANADA ONTARIO HOUSING BENEFIT	-	-	-	-
134324 - TRAP RENT SUPPLEMENT	-	-	-	-
134330 - MUNICIPAL HOMELESSNESS RS	-	-	-	-
134350 - NON-PROFIT HOUSING - FEDERAL	4,448,037	4,464,422	16,385	.37 %
134351 - HOUSING PROVIDERS MORTGAGE SAVINGS	23,486	35,400	11,914	50.73 %
134521 - COMM HOMELESSNESS PREVENTION	322,364	392,867	70,503	21.87 %
134522 - HOMELESSNESS ADMINISTRATION	414,086	223,777	(190,309)	(45.96 %)
134524 - CHPI RECOVERIES	-	-	-	-
134535 - SOCIAL SERVICES RELIEF FUND	-	-	-	-
134536 - COVID-19 TEMPORARY PANDEMIC PAY	-	-	-	-



Department: HOUSING AND HOMELESSNESS SERVICES

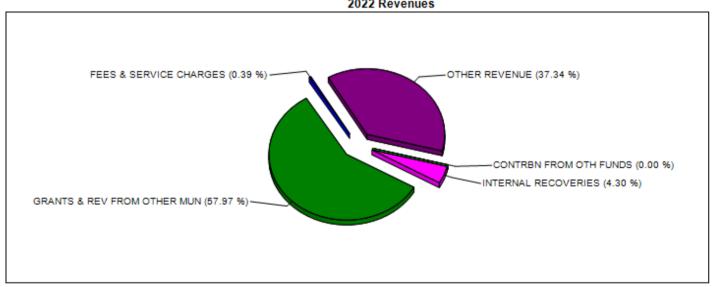
	2021	2021 2022 2021/2022		Percentage	
	Budget	Budget	Variance	Variance	
134600 - LOCAL HOUSING ADMINISTRATION - FEDERAL	1,849,513	1,581,916	(267,597)	(14.47 %)	
134614 - LOCAL HOUSING PROPERTIES	379,560	427,172	47,612	12.54 %	
134700 - MUN HOUSING-ROBERTSON	(13,731)	-	13,731	100. %	
134710 - MUN HOUSING-VMP RESIDENTIAL	(106,954)	(73,579)	33,375	31.21 %	
134711 - MUN HOUSING VMP-702 COLBORNE	-	-	-	-	
134720 - OTHER MUNICIPAL HOUSING	(20,154)	(13,305)	6,849	33.98 %	
134730 - AH HERITAGE HOUSE: FP2	-	-	-	-	
134740 - AH 124 SHERWOOD DRIVE: FP2	-	-	-	-	
134741 - JOHN NOBLE APARTMENTS	-	-	-	-	
134742 - JOHN NOBLE SENIOR APARTMENTS SURPLUS ALLOCATION: FP2	-	-	-	-	
134743 - AH STIRTON AVE FP2	-	-	-	-	
134750 - AH MARLENE AVE SUPPORTIVE HSING: FP2	-	-	-	-	
Net (Revenues)/Expenses	9,693,927	9,622,607	(71,320)	(.74 %)	

Commission: COMMUNITY SERVICES AND SOCIAL DEVELOPMENT Department: HOUSING AND HOMELESSNESS SERVICES 2022 BASE BUDGET INCREASES / DECREASES

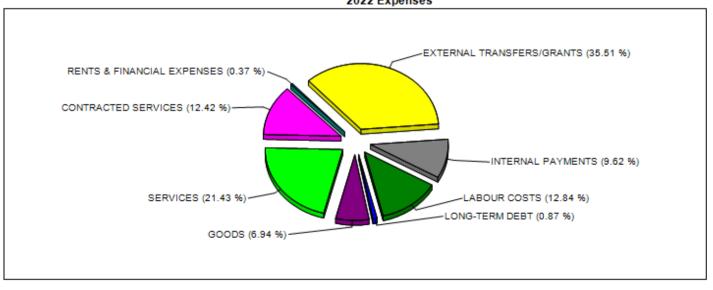
2021 Council Approved	9,693,927
Capital Impact on Operating	36,192 Housing IHS Software System
Changes to Revenue	\$1.3m net decrease to 100% Provincially/Federally funded programs, \$25k removal of Housing reserve transfer for minor capital repairs offset by increases of \$83k County of Brant reve due to change in caseload, \$51k Housing rent, recoveries etc.
City Council Initiatives	2021-704 City County Cost Share Agreement - (\$458,600) 2021-504 Housing Security Solutions \$164,223 2020-275 Temporary Winter Emergency Shelter \$28,050 (252,564) 2021-115 Community Outreach Worker - Net \$0 2021-525 Receptionist replaced with Property Management Assistant \$1,849 Mayor's Task Force for Affordable Housing Action Plan \$11,914
Contractual	Contractual obligations for Housing; \$221k Non-Profit Housing 461,544 Subsidy payments, \$179k Marlene Ave New debenture, \$34k Property taxes, \$26k Rent Supplement market rent increase
Efficiencies	Efficiencies for Housing; \$26k insurance premiums, \$6k utilities (47,771) and \$15k reductions in various account supplies, postage, cour etc.
Employee Compensation	90,634 Contractual increases for salaries and benefits
Inflationary	72,311 Inflationary Increases related to Housing for LHC building repair and maintenance utilities, snow removal etc.
One-Time	Removal of previously approved Homelessness initiatives: (192,142) 2020-56 Short Term Overflow Emergency \$145,392, 2020-275 Temporary Winter Emergency Shelter \$46,750
Other	\$1.5m net decrease in Provincially/Federally funded program expenditures, \$40k reduction for Municipal Homelessness Rent Supplement program ended, \$17k reduction in transfers to rese offset by increases of \$67k internal charges for overhead, rent, parking etc., \$47k increases for Heritage Housing building reparameters.
Realignments	39,782 Adjustment to Labour distribution offset in Community Program and Social Development department
2022 Adjusted Base Budget	9,622,607

Department: HOUSING AND HOMELESSNESS SERVICES							
	2021 Budget	2022 Budget	Change	% Change			
Revenues							
CONTRBN FROM OTH FUNDS	25,000	0	(25,000)	(100.00) %			
FEES & SERVICE CHARGES	70,662	72,064	1,402	1.98 %			
GRANTS & REV FROM OTHER MUN	11,583,483	10,724,929	(858,554)	(7.41) %			
INTERNAL RECOVERIES	934,333	795,461	(138,872)	(14.86) %			
OTHER REVENUE	6,791,650	6,907,130	115,480	1.70 %			
Total Revenues	19,405,128	18,499,584	905,544	4.67 %			
Expenses							
CONTRACTED SERVICES	4,290,969	3,491,880	(799,089)	(18.62) %			
EXTERNAL TRANSFERS/GRANTS	10,903,015	9,986,507	(916,508)	(8.41) %			
GOODS	1,880,298	1,951,852	71,554	3.81 %			
INTERNAL PAYMENTS	2,716,517	2,704,566	(11,951)	(0.44) %			
LABOUR COSTS	3,456,556	3,611,373	154,817	4.48 %			
LONG-TERM DEBT	66,989	245,749	178,760	266.85 %			
RENTS & FINANCIAL EXPENSES	99,728	104,371	4,643	4.66 %			
SERVICES	5,684,983	6,025,893	340,910	6.00 %			
Total Expenses	29,099,055	28,122,191	976,864	3.36 %			
Net Revenues\(Expenses)	(9,693,927)	(9,622,607)	71,320	0.74 %			
Net Budget Increases\(Decreases)			(71,320)	(0.74) %			

HOUSING AND HOMELESSNESS SERVICES 2022 Revenues



HOUSING AND HOMELESSNESS SERVICES 2022 Expenses





Department: COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT				
135100 - CHILD CARE ADMINISTRATION	143,562	134,091	(9,471)	(6.6 %)
135150 - EMERGENCY CHILD CARE	-	-	-	· -
135202 - FEE SUBSIDY	440,552	411,489	(29,063)	(6.6 %)
135220 - ONTARIO WORKS CHILDCARE	-	-	-	-
135260 - ELCC - FEDERAL	-	-	-	-
135315 - BASE FUNDING - LICENSED HCC	-	-	-	-
135317 - REINVESTMENT FUNDING	-	-	-	-
135320 - CC GENERAL OPERATING	238,614	237,601	(1,013)	(.42 %)
135326 - WAGE ENHANCEMENT GRANT	-	-	-	· -
135328 - FEDERAL SAFE RESTART FUNDING	-	-	-	-
135340 - CHILDCARE PAY EQUITY	-	-	-	-
135400 - SPECIAL NEEDS RESOURCING	-	-	-	-
135401 - TRANSFORMATION	-	-	-	-
135402 - CAPACITY	-	-	-	_
135403 - SMALL WATER WORKS	_	-	-	_
135404 - REPAIRS & MAINTENANCE	-	-	-	-
135406 - CCEY WORKFORCE - FEDERAL	-	-	-	-
135480 - DATA ANALYSIS COORDINATOR /DAC	-	-	-	-
135502 - EARLY ON CENTRES	96,381	92,331	(4,050)	(4.2 %)
135503 - UNCONDITIONAL GRANTS	-	-	-	· -
135515 - JOURNEY TOGETHER	-	-	-	-
135550 - CHILD CARE ADMIN CHARGES	-	-	-	-
137100 - COMMUNITY PARTNERSHIP ADMIN	838,243	849,428	11,185	1.33 %
137105 - SOCIAL ASSISTANT REINVESTMENT	26,343	-	(26,343)	(100. %)
137110 - COMMUNITY PROJECTS	-	-	-	-
137115 - AGENCY FUNDING	-	-	-	-
137121 - COMMUNITY SAFETY	-	-	-	-
137122 - HEALTH & INCLUSION	33,450	33,450	-	-
137123 - HEALTHY AGING	-	-	-	-
137126 - HEALTHY KIDS CHALLENGE	46,361	46,361	-	-
137129 - LOCAL IMMIGRATION PARTNERSHIP	-	-	-	-
146561 - CANADA DAY CELEBRATIONS	127,008	127,008	-	-
146562 - ROTARY CLUB CHARITY AIR SHOW	21,500	21,500	-	-
147100 - AQUATICS & FITNESS ADMIN	304,106	312,951	8,845	2.91 %
147102 - GRETZKY CENTRE AQUATICS	(313,323)	(301,543)	11,780	3.76 %
147103 - GRETZKY CENTRE FITNESS & GYM	54,374	43,337	(11,037)	(20.3 %)
147401 - EARL HAIG FAMILY PARK PROGRAMS	(78,729)	(94,307)	(15,578)	(19.79 %)
147451 - WOODMAN PARK POOL PROGRAMS	-	-	- -	-



Department: COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT

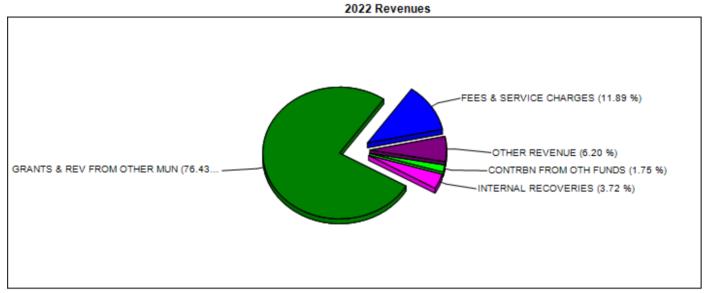
	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
147601 - COMMUNITY RECREATION ADMIN	294,264	297,314	3,050	1.04 %
147603 - AFTER SCHOOL PROGRAM	65,906	70,993	5,087	7.72 %
147604 - CAN WE HELP PROGRAM	62,500	62,500	-	-
147605 - COMMUNITY EVENTS	223,387	216,875	(6,512)	(2.92 %)
147608 - NEIGHBOURHOOD HUB PROGRAM	225,791	224,312	(1,479)	(.66 %)
147610 - VOLUNTEERS APPRECIATION NIGHT	11,600	11,600	-	-
147615 - NEIGHBOURHOOD ASSOCIATION DONATIONS	-	-	-	-
147701 - WOODMAN COMMUNITY CNTR PROGRAM	148,618	142,783	(5,835)	(3.93 %)
147702 - EAGLE PLACE COMMUNITY PROGRAMS	137,525	132,429	(5,096)	(3.71 %)
147705 - BRANLYN COMMUNITY CNTR PROGRAMS	47,770	48,228	458	.96 %
147706 - COSTAIN/JOHNSON CMNTY PROGRAMS	112,128	126,655	14,527	12.96 %
147707 - BECKETT ADULT COMMUNITY PROGRAMS	252,731	251,922	(809)	(.32 %)
147708 - SOUTH WEST/SHELLARD NEIGHBRHD	(2,117)	6,503	8,620	407.18 %
Net (Revenues)/Expenses	3,558,545	3,505,811	(52,734)	(1.48 %)

Commission: COMMUNITY SERVICES AND SOCIAL DEVELOPMENT Department: COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT 2022 BASE BUDGET INCREASES / DECREASES

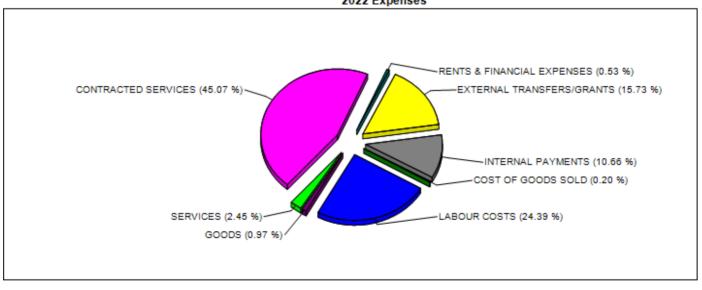
2021 Council Approved Budget	3,558,545	
Changes to Revenue	(838,007)	Decrease in Children Services and Early Years provincial funding partially offset by receipt of onetime project-specific funding; net impact of \$773k increase in onetime provincial funding. \$67k net increase for drop-in Rec and Aquatics programs, registered programs and rentals. \$7k adjustment to 100% federal funding for Brantford Immigration Partnership. \$10K onetime New Horizons for Seniors Grant funding ended. \$15k increase transfer from reserve for Student Nutrition and Emergency Food program.
City Council Initiatives	(54,093)	2021-704 City County Cost Share Agreement - \$54k 2021-498 Healthy Aging Report - \$0 net impact
Efficiencies	(104,927)	\$74k savings due to staffing efficiencies. \$30k service delivery efficiencies in administration including supplies, postage, printing etc.
Employee Compensation	64,256	Contractual wage & benefit increases
Inflationary	5,939	Inflationary increases for recreational supplies
Other	913,880	\$835K onetime provincially-funded project expenses for Children Services & Early Years. \$20k Sport Affiliation discount, \$7K adjustment to 100% federal funding for Brantford Immigration Partnership and decrease due to \$10K New Horizons for Seniors Grant ended, \$13k reduction to internal charges including overhead, parking, insurance etc.
Realignments		Adjustment to Labour distribution offset in Housing & Homelessness department
2022 Adjusted Base Budget	3,505,811	

Department: COMMUNITY PROGRAMS & S	OCIAL DEVELOPMENT			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	482,816	384,577	(98,239)	(20.35) %
FEES & SERVICE CHARGES	2,566,940	2,614,758	47,818	1.86 %
GRANTS & REV FROM OTHER MUN	16,039,891	16,803,705	763,814	4.76 %
INTERNAL RECOVERIES	629,236	817,530	188,294	29.92 %
OTHER REVENUE	1,344,056	1,363,774	19,718	1.47 %
Total Revenues	21,062,939	21,984,344	921,405	4.37 %
Expenses				
CONTRACTED SERVICES	11,401,765	11,487,503	85,738	0.75 %
COST OF GOODS SOLD	49,550	50,010	460	0.93 %
EXTERNAL TRANSFERS/GRANTS	3,123,910	4,010,702	886,792	28.39 %
GOODS	253,793	247,908	(5,885)	(2.32) %
INTERNAL PAYMENTS	2,706,676	2,716,423	9,747	0.36 %
LABOUR COSTS	6,268,018	6,217,792	(50,226)	(0.80) %
RENTS & FINANCIAL EXPENSES	135,551	134,151	(1,400)	(1.03) %
SERVICES	682,221	625,666	(56,555)	(8.29) %
Total Expenses	24,621,484	25,490,155	868,671	3.53 %
Net Revenues\(Expenses)	(3,558,545)	(3,505,811)	52,734	1.48 %
Net Budget Increases\(Decreases)			(52,734)	(1.48) %

COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT



COMMUNITY PROGRAMS & SOCIAL DEVELOPMENT 2022 Expenses





PUBLIC WORKS COMMISSION

2022 PROPOSED OPERATING BUDGET

OVERVIEW

The Public Works Commission is responsible to maintain and operate the City's water, wastewater and stormwater infrastructure, the transportation and transit network, parks and trails, and the many City owned facilities.

The proposed 2022 Operating Budget provides for operating costs required to maintain current service levels provided by the Commission

2022 INITIATIVES

- Initiating the Green Bin program
- Building the security program
- Continuing the pathway to Corporate Fleet Electrification
- Installing smart water meters
- Maintaining water and wastewater operations
- Continuing a corporate-wide approach to facility management
- Expanding vehicle and equipment operator training programs
- Providing reliable Transit services
- Implementing Vision Zero initiatives including Red Light Camera program
- Maintaining parks and trails, arenas and sport fields
- Delivering a winter maintenance program in accordance with MMS
- Repairing/replacing streetlights, traffic signals and other road safety infrastructure

Quick Links:

Commission Budget
Public Works Administration
Parks Services
Facilities Mgmt & Security

Fleet & Transit Services

Environmental Services

Engineering Services

Operational Services



2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
PUBLIC WORKS				
PARKS SERVICES	11,783,572	12,219,544	435,972	3.7 %
PUBLIC WORKS ADMINISTRATION	634,854	642,811	7,957	1.25 %
FLEET & TRANSIT SERVICES	6,442,953	6,520,624	77,671	1.21 %
FACILITIES MGMT & SECURITY	3,158,855	3,656,409	497,554	15.75 %
ENVIRONMENTAL SERVICES	3,658,064	3,759,803	101,739	2.78 %
ENGINEERING SERVICES	2,123,598	2,176,893	53,295	2.51 %
OPERATIONAL SERVICES	15,081,497	15,527,743	446,246	2.96 %
TOTAL PUBLIC WORKS	42,883,393	44,503,827	1,620,434	3.78 %



2022 Unmet Need Requests PUBLIC WORKS

Corporate Rank	Department	Туре	Description	FTE Impact	2022 Net Municipal Cost	Ongoing Annual Cost
Kunk	Department	Турс	Description	1 12 impact	Mullicipal Cost	Ailitual Gost
3	FACILITIES MGMT & SECURITY	Response to Direction from Council	Mobile Security Unit	N/A	\$407,040	\$976,896
4	OPERATIONAL SERVICES	Response to Direction from Council	Red Light Camera Program	2.00	\$0	\$0
5	ENVIRONMENTAL SERVICES	Response to Direction from Council	Green Bin Program	1.00	\$550,000	\$1,100,000
7	ENVIRONMENTAL SERVICES	Response to Direction from Council	Lead Loan Grant Program Increase	N/A	\$0	\$0
8	PARKS SERVICES	Response to Direction from Council	Year of the Garden	N/A	\$0	\$0
		Unmet N	eeds - Response to Direction from Council	3.00	\$957,040	\$2,076,896
6	FLEET & TRANSIT SERVICES	Staff Recommended	Fleet Electrification	N/A	\$45,000	\$45,000
			Unmet Needs - Staff Recommended	N/A	\$45,000	\$45,000
			TOTAL UNMET NEEDS	3.00	\$1,002,040	\$2,121,896



Department: PUBLIC WORKS ADMINISTRATION

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
PUBLIC WORKS ADMINISTRATION 151011 - PUBLIC WORKS ADMINISTRATION	634.854	642.811	7.957	1.25 %
Net (Revenues)/Expenses	634,854	642,811	7,957	1.25 %

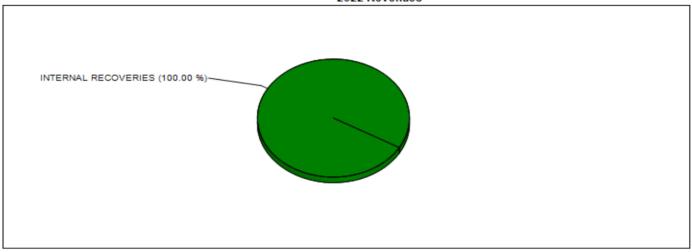
Commission: PUBLIC WORKS Department: PUBLIC WORKS ADMINISTRATION 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 634,854

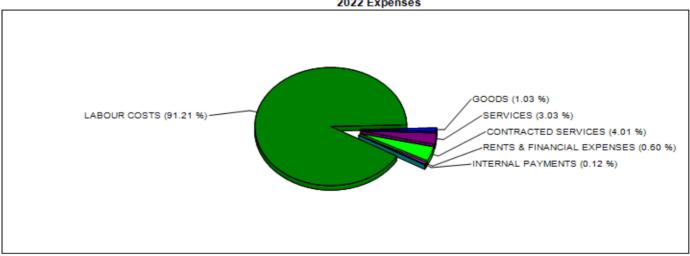
Efficiencies	(12,338)	Saving in credit card fees, various other efficiencies
Employee Compensation	21,666	Contractual wage & benefit increases
Inflationary	200	Increase in postage
Other	(1,571)	Increase in water/wastewater recoveries
2022 Adjusted Base Budget	642,811	

Department: PUBLIC WORKS ADMINISTR	ATION			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
INTERNAL RECOVERIES	104,418	105,989	1,571	1.50 %
Total Revenues	104,418	105,989	1,571	1.50 %
Expenses				
CONTRACTED SERVICES	30,000	30,000	0	0.00 %
GOODS	11,000	7,750	(3,250)	(29.55) %
INTERNAL PAYMENTS	900	900	0	0.00 %
LABOUR COSTS	663,654	682,950	19,296	2.91 %
RENTS & FINANCIAL EXPENSES	8,500	4,500	(4,000)	(47.06) %
SERVICES	25,218	22,700	(2,518)	(9.98) %
Total Expenses	739,272	748,800	9,528	1.29 %
Net Revenues\(Expenses)	(634,854)	(642,811)	(7,957)	(1.25) %
Net Budget Increases\(Decreases)			7,957	1.25 %

PUBLIC WORKS ADMINISTRATION 2022 Revenues



PUBLIC WORKS ADMINISTRATION 2022 Expenses





Department: PARKS SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentag Varianc
DIVO OFFINIOFO				
RKS SERVICES				
TAX SUPPORTED	704.040	750.040	45 504	0.44
146101 - PARKS SERVICES ADMIN	734,818	750,319	15,501	2.11 9
146105 - CLEAN AIR BY-LAW SIGNS	-	-	-	0.00
146151 - BELL HOMESTEAD	168,922	175,605	6,683	3.96
146152 - BELL HOMESTEAD SPECIALPROJ	-	-	-	
146153 - HOMESTEAD CAFE	5,516	7,062	1,546	28.03
146171 - CEMETERIES ADMIN	(213,575)	(210,038)	3,537	1.66
146172 - CEMETERIES INTERMENTS	321,622	329,878	8,256	2.57
146173 - MAINTENANCE PLOTS&GROUNDS	346,885	337,554	(9,331)	(2.69 9
146201 - HORTICULTURE MAINTENANCE	817,355	844,931	27,576	3.37
146202 - TURF, FIELDS & ROADSIDE MAINTENANCE	2,238,019	2,311,629	73,610	3.29
146203 - TRAILS MAINTENANCE	136,479	137,237	758	.56
146301 - PARKS MAINTENANCE & OPERATIONS	1,364,246	1,364,485	239	.02
146302 - COCKSHUTT PARK	56,963	67,105	10,142	17.8
146303 - GLENHYRST PARK	26,200	29,800	3,600	13.74
146304 - MOHAWK PARK	160,911	160,647	(264)	(.16
146305 - JAYCEES SPORTS PARK	(4,850)	(10,550)	(5,700)	(117.53
146306 - HARMONY SQUARE MAINTENANCE	312,182	310,140	(2,042)	(.65
146307 - PARKS VANDALISM	30,000	60,000	30,000	100.
146308 - WATERWORKS PARK	78,734	87,735	9,001	11.43
146309 - DUFFERIN PARK	52,419	55,051	2,632	5.02
146310 - COMMUNITY GARDEN	17,980	18,000	20	.11
146401 - STEVE BROWN SPORTS COMPLEX	(16,550)	(19,850)	(3,300)	(19.94
146402 - WAYNE GRETZKY FIELDS	4,304	4,886	582	13.52
146403 - KIWANIS FIELD	24,808	39,628	14,820	59.74
146531 - TREE PLANTING	116,000	100,000	(16,000)	(13.79
146532 - TREE MAINTENANCE	1,004,269	1,149,819	145,550	14.49
147101 - PROGRAMS & SERVICES ADMIN	651,704	654,744	3,040	.47
147151 - GRETZKY CENTRE FACILITY	2,979,369	2,986,403	7,034	.24
147152 - GRETZKY ARENA PROGRAMS	(429,925)	(358,195)	71,730	16.68
147182 - GRETZKY CENTRE SPONSORSHIP	· · · · · -	· · · · ·	=	
147201 - LION'S PARK ARENA PROGRAMS	193,082	203,344	10,262	5.31
147251 - CIVIC CENTRE PROGRAMS	483,403	490,788	7,385	1.53
147606 - MOHAWK PARK PAVILION	(561)	, -	561	100.
152527 - EARL HAIG PARK FACILITY	122,843	141,387	18,544	15.1
152528 - WOODMAN POOL FACILITY		-	-	
X SUPPORTED Net (Revenues)/Expenses	11,783,572	12,219,544	435,972	3.7
	,	12,210,011	.00,0.	0.7
RATE SUPPORTED				
145101 - WALTER GRETZKY ADM&CL MAI-FP2	(365,301)	(389,377)	(24,076)	(6.59
145102 - WALTER GRETZKY PRO-SHOP-FP2	(119,264)	(133,792)	(14,528)	(12.18
145103 - WALTER GRETZKY COURSE MAINT-FP2	525,270	562,564	37,294	7.1
145104 - WALTER GRETZKY F&B-FP2	(40,705)	(39,395)	1,310	3.22

Commission: PUBLIC WORKS Department: PARKS SERVICES

2022 BASE BUDGET INCREASES / DECREASES

Tax Supported

2021 Council Approved Budget 11,783,572

2022 Adjusted Base Budget	12,219,544	
Other	227,187	Increase in fleet charges \$61k, Sport Affiliation Discount \$104k, tree maintenance \$33k (county expansion, tree removals in city alleyways), unavoidable increase for encampments \$30k, Earl Haig facility maintenance \$18k, transfer from tree planting reserve (\$21k)
Inflationary	25,756	General inflationary increases
Employee Compensation	239,670	Contractual wage & benefit increases
Efficiencies	(23,791)	General efficiencies to better reflect past actuals
Contractual	10,325	Gretzky snow removal \$3k, uniforms \$7k
City Council Initiatives	19,742	Tree presevation program costs \$53k, fee increase in field rentals (\$34k)
Changes to Revenue		Increase in federal student grants (\$29k), arena rental revenue (\$26k) and Cemetery revenue (\$12k)
Capital Impact on Operating	4,250	Equipment R&M for new park development (empire phase 6)

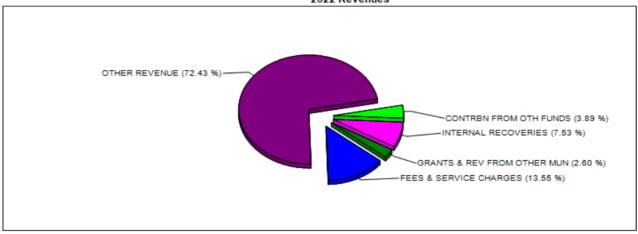
Rate Supported

2021 Council Approved Budget

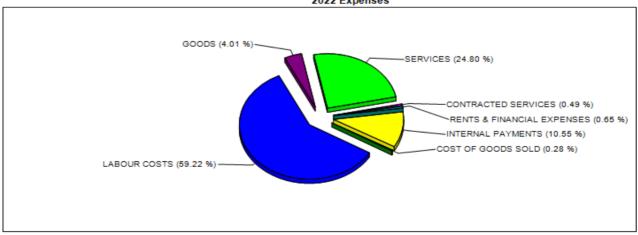
Changes to Revenue	(101,002) Increase in green fees and memberships
Contractual	8,400 Increase in lease equipment
Efficiencies	(30,180) Various efficiencies
Employee Compensation	15,094 Contractual wage & benefit increases
Inflationary	26,574 Increase in Janitorial \$7k/General inflationary increases
Other	81,114 Increase in fleet charges \$30k, increase in transfer to golf reserve \$59k
022 Adjusted Base Budget	-

Department: PARKS SERVICES - TAX SUP	PORTED			•
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	144,000	154,314	10,314	7.16 %
FEES & SERVICE CHARGES	523,600	537,000	13,400	2.56 %
GRANTS & REV FROM OTHER MUN	72,885	102,817	29,932	41.07 %
INTERNAL RECOVERIES	310,618	298,242	(12,376)	(3.98) %
OTHER REVENUE	2,812,190	2,869,675	57,485	2.04 %
Total Revenues	3,863,293	3,962,048	98,755	2.56 %
Expenses				
CONTRACTED SERVICES	45,500	78,500	33,000	72.53 %
COST OF GOODS SOLD	46,320	45,120	(1,200)	(2.59) %
GOODS	533,973	648,681	114,708	21.48 %
INTERNAL PAYMENTS	1,645,961	1,707,860	61,899	3.76 %
LABOUR COSTS	9,335,748	9,583,001	247,253	2.65 %
RENTS & FINANCIAL EXPENSES	85,078	104,592	19,514	22.94 %
SERVICES	3,954,285	4,013,838	59,553	1.51 %
Total Expenses	15,646,865	16,181,592	534,727	3.42 %
Net Revenues\(Expenses)	(11,783,572)	(12,219,544)	(435,972)	(3.70) %
Net Budget Increases\(Decreases)			435,972	3.70 %

PARKS SERVICES 2022 Revenues

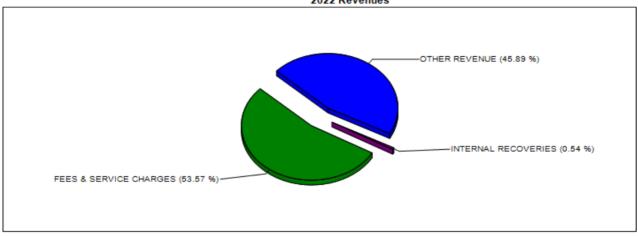


PARKS SERVICES 2022 Expenses

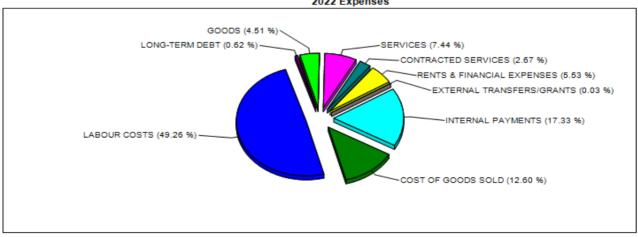


Department: PARKS SERVICES - RATE S	UPPORTED			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	883,248	985,000	101,752	11.52 %
INTERNAL RECOVERIES	3,000	10,000	7,000	233.33 %
OTHER REVENUE	844,450	843,700	(750)	(0.09) %
Total Revenues	1,730,698	1,838,700	108,002	6.24 %
Expenses				
CONTRACTED SERVICES	40,000	49,100	9,100	22.75 %
COST OF GOODS SOLD	247,500	231,750	(15,750)	(6.36) %
EXTERNAL TRANSFERS/GRANTS	1,000	500	(500)	(50.00) %
GOODS	87,550	82,900	(4,650)	(5.31) %
INTERNAL PAYMENTS	232,799	318,713	85,914	36.90 %
LABOUR COSTS	890,500	905,794	15,294	1.72 %
LONG-TERM DEBT	11,353	11,353	0	0.00 %
RENTS & FINANCIAL EXPENSES	93,150	101,700	8,550	9.18 %
SERVICES	126,846	136,890	10,044	7.92 %
Total Expenses	1,730,698	1,838,700	108,002	6.24 %
Net Revenues\(Expenses)	0	0	0	0.00 %
Net Budget Increases\(Decreases)			0	0.00 %

PARKS SERVICES 2022 Revenues



PARKS SERVICES 2022 Expenses





2022 Unmet Needs - Response to Direction from Council

AUTO - 1029 - Year of the Garden

Commission

150 - PUBLIC WORKS

Department

291 - PARKS SERVICES

Effective Date FTE Impact

April 4, 2022 0.00

Description

Enhancement of City's floral displays in recognition of 2022 being the "Year of the Garden." Areas of enhancement would include streetscape in the downtown, additional hanging planters and revitalization of downtown planting beds. Recognition of 2022 being the Year of the Garden in Lorne Park carpet bed design. enhancement of highly visible horticultural beds such as St Paul, King George road, Icomm drive, Wayne Gretzky Parkway, Brant Ave for a one-time cost of \$50,000 with funding recommended from the Council Priorities Reserve.

Justification

In accordance with Council Priority #1 - All neighbourhoods in the City are safe, vibrant, attractive, and inclusive. This undertaking would be in recognition of the Year of the Garden and would service to enhance existing beds located on major streets and neighbourhoods in the City.

2022 One Time Costs	\$50,000
2022 Budget Reductions	(\$50,000)
2022 Budget Increases	\$50,000
2022 Net Municipal Increase/(Decrease)	\$0
2023 Net Municipal Increase/(Decrease)	\$0



Department: FACILITIES MGMT & SECURITY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
FACILITIES MGMT & SECURITY				
TAX SUPPORTED				
137130 - ENVIRONMENTAL S.P.A. COMMITTEE	5,000	5,000	-	
152501 - FACILITIES MGMT/SECURITY ADMIN	893,081	894,637	1,556	.17 %
152510 - 100 WELLINGTON STREET	319,705	124,410	(195,295)	(61.09 %)
152512 - 84 MARKET STREET	113,760	113,760	-	
152514 - COURT HOUSE	-	-	-	
152518 - 1 MARKET STREET	(104,604)	250,513	355,117	339.49 %
152521 - TRANQUILITY AMBULANCE STATION	-	-	-	
152522 - TOURISM BUILDING	82,665	16,975	(65,690)	(79.47 %)
152524 - 50-70 DALHOUSIE ST	546,402	858,335	311,933	57.09 %
152529 - WOODMAN CC FACILITY	78,852	81,305	2,453	3.11 %
152530 - EAGLE PLACE CC FACILITY	59,133	59,955	822	1.39 %
152531 - BRANLYN CC FACILITY	85,290	85,290	-	
152532 - BECKETT ADULT CC FACILITY	131,528	147,018	15,490	11.78 %
152533 - HARMONY SQUARE FACILITY	28,508	11,847	(16,661)	(58.44 %
152534 - MOHAWK PAVILION FACILITY	17,625	11,800	(5,825)	(33.05 %)
152535 - COSTAIN/JOHNSON CMNTY FACILITY	23,238	24,685	1,447	6.23 %
152536 - GLENHYRST FACILITY	55,617	68,713	13,096	23.55 %
152604 - VACANT & LEASED BUILDING MAINTENANCE	29,960	32,460	2,500	8.34 %
152705 - POWERLINE RD -SPIERENBURG FARM	(8,827)	(10,384)	(1,557)	(17.64 %)
152706 - PATTISON OUTDOOR - ALL SIGNS	(18,500)	(10,900)	7,600	41.08 %
152707 - MORRISON ROAD FARM LEASE	(19,200)	(19,584)	(384)	(2. %)
152711 - ABBOT CRT. PARKING LOT (MTO)	5,000	3,800	(1,200)	(24. %)
152712 - PARKADE FACILITY	785,208	858,754	73,546	9.37 %
152801 - 1 SHERWOOD	53,030	51,220	(1,810)	(3.41 %)
152902 - 2 DRUMMOND ST	-	-	-	
152990 - 346 SHELLARD'S LANE	(3,616)	(3,200)	416	11.5 %
TAX SUPPORTED Net (Revenues)/Expenses	3,158,855	3,656,409	497,554	15.75 %
RATE SUPPORTED				
152602 - FARMERS' MARKET: FP2	-	-	-	
152603 - AIRPORT: FP2	-	-	-	

Commission: PUBLIC WORKS Department: FACILITIES MGMT & SECURITY 2022 BASE BUDGET INCREASES / DECREASES

Tax Supported

2021 Council Approved Budget 3,158,855

2022 Adjusted Base Budget	3,656,409
Other	131,085 Increase in Fleet charges \$12k, increase in parking passes for staff at New City Hall \$123k
Inflationary	5,685 General inflationary increases
Employee Compensation	31,307 Contractual wage & benefit increases
Efficiencies	100 Wellington savings (\$196k), 1 Market Sq Savings (\$65k), (354,346) Harmony Sq purchased space instead of leasing (\$17k), Tourism Savings (\$66k) (police headquarters), Other Efficiencies (\$10k)
Contractual	478,459 Rent payments for 1 Market Square \$400k, snow removal at Parkade \$43k, janitorial services at parkade \$30k
Changes to Revenue	12,328 BHI revenue loss for 84 Market \$3k, lease revenue loss at Beckett \$11k
Annualization	193,036 Annualization of New City Hall Costs

Rate Supported

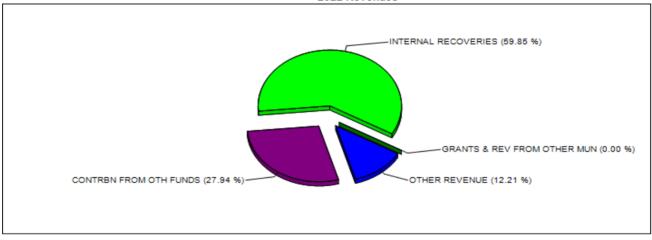
2021 Council Approved Budget

0

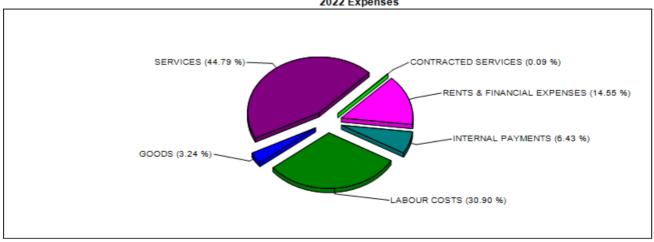
022 Adjusted Base Budget	0
Other	1,010 Decrease in transfer to reserve for Airport \$(24k) offset by decrease in internal rental revenue \$25k
Inflationary	400 General inflationary increases
Employee Compensation	5,650 Contractual wage & benefit increases
Efficiencies	(10,500) Savings in electricity
Contractual	3,440 Increase in Airport management fees

Department: FACILITIES MGMT & SECURIT	Y - TAX SUPPORTED			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	437,044	484,091	47,047	10.76 %
GRANTS & REV FROM OTHER MUN	36,099	0	(36,099)	(100.00) %
INTERNAL RECOVERIES	1,037,506	1,036,862	(644)	(0.06) %
OTHER REVENUE	220,401	211,588	(8,813)	(4.00) %
Total Revenues	1,731,050	1,732,541	1,491	0.09 %
Expenses				
CONTRACTED SERVICES	5,000	5,000	0	0.00 %
GOODS	178,860	174,452	(4,408)	(2.46) %
INTERNAL PAYMENTS	232,917	346,367	113,450	48.71 %
LABOUR COSTS	1,635,625	1,664,928	29,303	1.79 %
RENTS & FINANCIAL EXPENSES	402,878	784,254	381,376	94.66 %
SERVICES	2,434,625	2,413,949	(20,676)	(0.85) %
Total Expenses	4,889,905	5,388,950	499,045	10.21 %
Net Revenues\(Expenses)	(3,158,855)	(3,656,409)	(497,554)	(15.75) %
Net Budget Increases\(Decreases)			497,554	15.75 %

FACILITIES MGMT & SECURITY 2022 Revenues

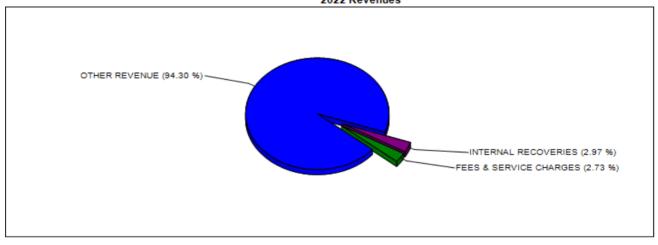


FACILITIES MGMT & SECURITY 2022 Expenses

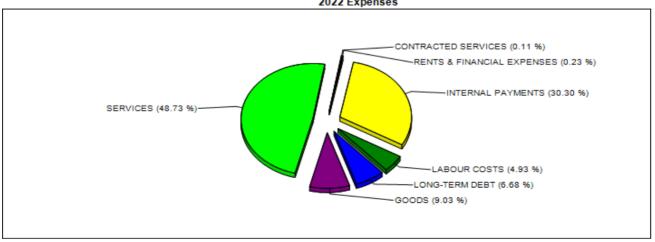


Department: FACILITIES MGMT & SECUR	ITY - RATE SUPPORTED			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	24,201	24,201	0	0.00 %
INTERNAL RECOVERIES	51,888	26,303	(25,585)	(49.31) %
OTHER REVENUE	835,100	835,100	0	0.00 %
Total Revenues	911,189	885,604	25,585	2.81 %
Expenses				
CONTRACTED SERVICES	1,000	1,000	0	0.00 %
GOODS	80,045	79,945	(100)	(0.12) %
INTERNAL PAYMENTS	292,899	268,324	(24,575)	(8.39) %
LABOUR COSTS	38,000	43,650	5,650	14.87 %
LONG-TERM DEBT	59,145	59,145	0	0.00 %
RENTS & FINANCIAL EXPENSES	2,000	2,000	0	0.00 %
SERVICES	438,100	431,540	(6,560)	(1.50) %
Total Expenses	911,189	885,604	25,585	2.81 %
Net Revenues\(Expenses)	0	0	0	0.00 %
Net Budget Increases\(Decreases)			0	0.00 %

FACILITIES MGMT & SECURITY 2022 Revenues



FACILITIES MGMT & SECURITY 2022 Expenses





2022 Unmet Needs - Response to Direction from Council

AUTO - 1035 - Mobile Security Unit

Commission

150 - PUBLIC WORKS

Department

330 - FACILITIES MGMT & SECURITY

Effective Date FTE Impact

August 1, 2022 0.00

Description

As outlined in Report No. 2022-112, staff is recommending the City maintain the current 24/7 mobile security guard service after the pilot, from August 1, 2022 to December 31, 2022, for a 2022 budget impact of \$407,040 for 2022. This allocation includes the security personnel, the vehicles, and the equipment needed to deliver the mandate of the mobile team safely and reliably.

Report 2022-112 will be available February 9, 2022.

Justification

In accordance with council priority #1: "All neighbourhoods in the City are safe, vibrant, attractive and inclusive." The corporate security vision of the City is to provide agile corporate security services that efficiently and effectively promotes a safe and secure environment for employees, clients and visitors of City facilities, properties and services, while protecting critical assets to City operations and premises (i.e. people, property and critical infrastructure). According to best practices, significant corporate security demands on the CSG team and anecdotal feedback received during the pilot project, the 24/7 mobile CSG service is a fundamental municipal corporate security service that provides the capacity for the City to achieve this vision.

2022 One Time Costs	\$0
2022 Budget Reductions	\$0
2022 Budget Increases	\$407,040
2022 Net Municipal Increase/(Decrease)	\$407,040
2023 Net Municipal Increase/(Decrease)	\$976,896



Department: FLEET & TRANSIT SERVICES

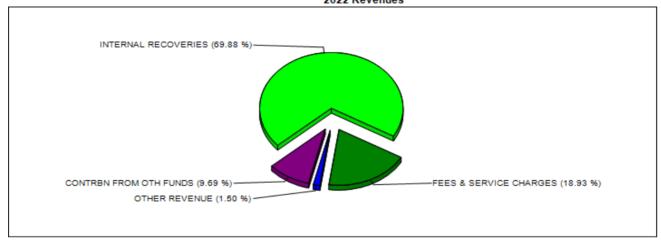
	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
FLEET & TRANSIT SERVICES				
151101 - FLEET & TRANSIT ADMINISTRATION	98,159	99,417	1,258	1.28 %
151102 - FLEET EXPEND TO BE RECOVD	(14,900)	(6,975)	7,925	53.19 %
151103 - FLEET ADMIN & FACILITIES	73,194	(1,572)	(74,766)	(102.15 %)
151104 - BTFDTRANSIT FLEET ADMIN	(160)	(5,003)	(4,843)	(3,026.88 %)
151105 - BTFD LIFT FLEET ADMIN	-	-	-	-
151106 - OPERN SERV FLEET ADMIN	(30)	1,501	1,531	5,103.33 %
151107 - PARKS FLEET ADMIN	-	58,282	58,282	100. %
151108 - WATER FLEET ADMIN	-	-	-	-
151109 - GOLF FLEET ADMIN	-	-	-	-
151110 - WASTEWATER FLEET ADMIN	-	-	-	-
151111 - FLEET-VEHICLES & EQUIPMENT	74,959	(55,528)	(130,487)	(174.08 %)
151112 - GO TRANSIT FLEET ADMIN	(60,059)	-	60,059	100. %
151501 - TRANSIT GENERAL ADMINISTRATION	306,156	308,593	2,437	.8 %
151502 - TRANSIT INSPECTION	462,253	473,570	11,317	2.45 %
151503 - CITY ROUTES	3,705,752	3,836,322	130,570	3.52 %
151504 - TRANSIT TERMINAL	155,303	168,990	13,687	8.81 %
151505 - TRANSIT MARKETING	(196,950)	(196,950)	-	-
151506 - BRANTFORD LIFT TRANSIT	1,814,526	1,813,727	(799)	(.04 %)
151507 - TRANSIT SHELTERS	26,750	26,750	-	-
151508 - GO TRANSIT	(2,000)	(500)	1,500	75. %
Net (Revenues)/Expenses	6,442,953	6,520,624	77,671	1.21 %

Commission: PUBLIC WORKS Department: FLEET & TRANSIT SERVICES 2022 BASE BUDGET INCREASES / DECREASES

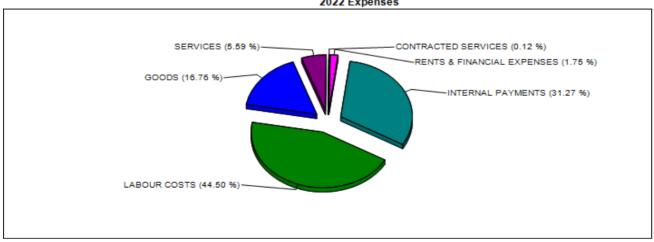
2021 Council Approved Budget	6,442,953	
Annualization	50,747 Annualization of Driver Trainer position approved	in 2021
Changes to Revenue	Reduction in revenue for Go Transit \$350k and B both no longer have vehicle maintenance contract loss to the city is \$62k and \$8k respectively. Red commissions as greyhound is no longer operating	ts with the city, net uction in
City Council Initiatives	765 Staffing Reorg impacts per 2021-537	
Efficiencies	(508,330) Reduction in fuel and maintenance costs related vehicle maintenance contracts with Go Transit &	to the elimination of Brantford Power
Employee Compensation	115,498 Contractual wage & benefit increases	
Inflationary	8,520 Increase in Software licenses, education & waste	removal
Other	Increase in fleet charges collected from other dep (286,529) offset by an increase in equipment and vehicle re rental of city facilities storage costs (\$27k)	
Provincial Budget Impacts	75,000 Provincial gas tax reduction	
2022 Adjusted Base Budget	6,520,624	

Department: FLEET & TRANSIT SERVICES				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	1,670,861	1,595,861	(75,000)	(4.49) %
FEES & SERVICE CHARGES	3,119,000	3,119,000	0	0.00 %
INTERNAL RECOVERIES	10,895,307	11,510,463	615,156	5.65 %
OTHER REVENUE	869,000	247,000	(622,000)	(71.58) %
Total Revenues	16,554,168	16,472,324	81,844	0.49 %
Expenses				
CONTRACTED SERVICES	28,900	27,400	(1,500)	(5.19) %
GOODS	4,371,780	3,853,550	(518,230)	(11.85) %
INTERNAL PAYMENTS	6,946,941	7,190,568	243,627	3.51 %
LABOUR COSTS	10,021,989	10,232,719	210,730	2.10 %
RENTS & FINANCIAL EXPENSES	319,900	403,100	83,200	26.01 %
SERVICES	1,307,611	1,285,611	(22,000)	(1.68) %
Total Expenses	22,997,121	22,992,948	4,173	0.02 %
Net Revenues\(Expenses)	(6,442,953)	(6,520,624)	(77,671)	(1.21) %
Net Budget Increases\(Decreases)			77,671	1.21 %

FLEET & TRANSIT SERVICES 2022 Revenues



FLEET & TRANSIT SERVICES 2022 Expenses





2022 Unmet Needs - Staff Recommended

AUTO - 1020 - Fleet Electrification

Commission

150 - PUBLIC WORKS

Department

320 - FLEET & TRANSIT SERVICES

Effective Date FTE Impact

January 1, 2022 0.00

Description

Based on the 2021 electric vehicle market and availability, along with Facilities Electric Vehicle Charger Strategy, Fleet is proposing a new/updated Feasibility of Electrifying light duty vehicles.

Fleet Services currently owns, operates and maintains approximately 62 light duty vehicles, this includes compact cars, SUVs, minivans, cargo vans and pickup trucks. Fleet Services is proposing to continue converting its current fleet of light duty vehicles to electric based on 2022 market availability. The proposed transition from fossil fuel vehicles to electric battery powered vehicles is for 10 compact SUVs forecasted to be replaced over the next 9 years.

The plan will be reviewed annually as new vehicles and technology becomes available.

Justification

In accordance with Council Priority #7 - The City is mitigating its environmental footprint and adapting to climate change.

Replacing these 10 fossil fuel vehicles with battery electric vehicles will avoid 147 Tonnes of GHG emissions over the lifetime of the new vehicles. This will help put fleet on the path to reaching the emission reduction targets for 2030, 2040 and zero emissions target in 2050

Financial Impact

The transition of 10 light duty fossil fuel vehicles to electric battery power vehicles over the next 9 years is estimated to cost an additional \$150,000 in capital funding and a savings of \$217,600 in operating expenses over the same time period.

Fleet Services is seeking additional funding of \$45,000 during the 2022 estimates process to increase reserve funds necessary to finance the 9 year capital plan.

Additional funding requirements will be necessary in future years to convert the remaining 52 vehicles.

The table below identifies the annual transfer to reserves by department starting in 2022 in order to acquire electric vehicle based on their replacement schedules.

Department	Current	Funding	Req. Funding for Electric Vehicles	Add'I.Funding Required.	Add'l. Annual Transfer to
Reserves		_			
Operational Serv	vices	\$35,000	\$50,000	\$15,000	\$15,000
Bylaw/Building S	Services	\$70,000	\$100,000	\$30,000	\$30,000
Total		\$105,000	\$150,000	\$45,000	\$45,000



2022 Unmet Needs - Staff Recommended

AUTO - 1020 - Fleet Electrification

2022 One Time Costs	\$0
2000 Budget Badgetland	(#45.000)
2022 Budget Reductions	(\$45,000)
2022 Budget Increases	\$90,000
2022 Net Municipal Increase/(Decrease)	\$45,000
2023 Net Municipal Increase/(Decrease)	\$45,000



Department: ENVIRONMENTAL SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
ENVIRONMENTAL SERVICES				
TAX SUPPORTED				
154201 - WASTE ADMINISTRATION	354,564	360,459	5,895	1.66 %
154202 - WASTE COLLECTION	2,237,422	2,314,309	76,887	3.44 %
154203 - WASTE DIVERSION PROGRAM	2,072,567	2,015,184	(57,383)	(2.77 %)
154204 - YARDWASTE PROGRAM	383,500	477,500	94,000	24.51 %
154205 - HOUSEHOLD HAZARDOUS WASTE	206,600	134,100	(72,500)	(35.09 %)
154301 - LANDFILL SITE OPERATIONS	(2,044,929)	(1,919,106)	125,823	6.15 %
154302 - LANDFILL GAS COLLECTION	133,694	138,281	4,587	3.43 %
154303 - LANDFILL GAS UTILIZATION	(158,695)	(292,482)	(133,787)	(84.3 %)
154430 - STORM PIPE & POND MNTCE	473,341	531,558	58,217	12.3 %
TAX SUPPORTED Net (Revenues)/Expenses	3,658,064	3,759,803	101,739	2.78 %
RATE SUPPORTED				
154101 - ENVIRONMENTAL SRVCS ADMIN:FP2	900,361	892,027	(8,334)	(.93 %)
154401 - WASTEWATER ADMINISTRATION:FP2	(7,862,438)	(8,021,819)	(159,381)	(2.03 %)
154403 - WASTEWATER TREATMENT OPERATION	4,532,005	4,600,254	68,249	1.51 %
154404 - WASTEWATER TREATMENT MAINTNCE	1,022,505	1,020,505	(2,000)	(.2 %)
154410 - WASTEWATER COLL SYS MNT: FP2	2,307,928	2,401,060	93,132	4.04 %
155101 - WATER ADMINISTRATION:FP2	(10,037,241)	(10,186,949)	(149,708)	(1.49 %)
155110 - WATER TREATMENT OPER ADMIN-FP2	2,891,463	3,016,877	125,414	4.34 %
155112 - TREATMENT OPERATIONS:FP2	2,835,629	2,824,729	(10,900)	(.38 %)
155115 - WATER TREATMENT MAINTENANCE	1,170,729	1,169,729	(1,000)	(.09 %)
155501 - WATER DIST GENERAL	1,533,559	1,598,087	64,528	4.21 %
155510 - WATER DISTRIBUTION MAINTENANCE	705,500	685,500	(20,000)	(2.83 %)

Commission: PUBLIC WORKS Department: ENVIRONMENTAL SERVICES 2022 BASE BUDGET INCREASES / DECREASES

Tax Supported:

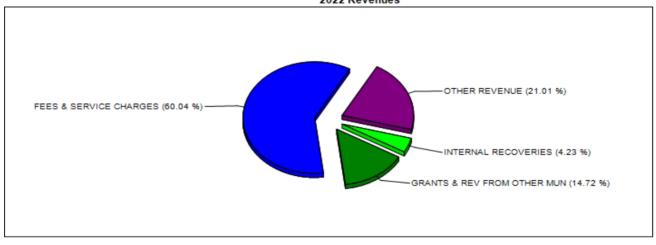
2021 Council Approved Budget	3,658,064
Annualization	40,379 Annualization of positions approved in 2021
Changes to Revenue	Increase in blue box operating grants (\$104k), increase in Hazardous Waste grants do (268,500) to new funding model (\$79k), decrease in tipping fees \$100k, increase in sale of Hydro (\$130k), increase in sale of recyclables (\$55k)
City Council Initiatives	114,000 Increase for weekly yard waste collection costs \$114k
Contractual	184,470 Increase in recycling contract \$45k, increase in waste collection contract \$69k, increase in landfill contract \$60k
Efficiencies	(18,900) Savings in various accounts due to better reflection of actuals
Employee Compensation	22,916 Contractual salary & benefit increases
Inflationary	7,070 Small inflationary increases/better reflection of actuals
One-Time	(196) Removal of 2021 one time costs
Other	20,500 Increase in fleet charges
2022 Adjusted Base Budget	3,759,803

Rate Supported:

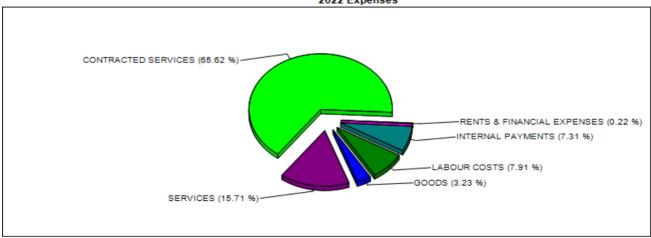
2021 Council Approved Budget	-	
Annualization	39,975	Annualization of positions approved in 2021
Capital Impact on Operating	9,269	Fibre lines at reservoirs
Changes to Revenue	(510,253)	Increase in water/ww meter revenue (\$349k), increase in user fees/external recoveries (\$61k), increase in high strength surcharge (\$150k), offset by a decrease in sewage/service charge revenue \$50k
City Council Initiatives	14,696	Reduction in revenue for high bill reduction program
Contractual	57,867	Increase in aluminum contract pricing
Efficiencies	(74,967)	Reduction in electricity costs at water treatment operations by switching to efficient lighting (\$59k), savings in water due to a more efficient way used for grit removal (\$12k)
Employee Compensation	369,969	Contractual salary & benefit increases
Inflationary	28,647	\$24k increase in GRCA Levy
One-Time	(2,030)	Removal of 2021 one time costs
Other	66,827	Decrease in transfer to reserve fund for Water/Wastewater (\$234k), increase in charges from internal departments \$450k, decrease in bad debts as estimated allowance for doubtful accounts is projected to be lower in 2022 (\$40k), increase in capital recoveries (\$98k)
2022 Adjusted Base Budget	-	

Department: ENVIRONMENTAL SERVICES - TAX SUPPORTED				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	4,850,300	4,750,300	(100,000)	(2.06) %
GRANTS & REV FROM OTHER MUN	981,000	1,164,500	183,500	18.71 %
INTERNAL RECOVERIES	335,000	335,000	0	0.00 %
OTHER REVENUE	1,477,000	1,662,000	185,000	12.53 %
Total Revenues	7,643,300	7,911,800	268,500	3.51 %
Expenses				
CONTRACTED SERVICES	7,387,030	7,658,630	271,600	3.68 %
GOODS	398,080	377,080	(21,000)	(5.28) %
INTERNAL PAYMENTS	797,100	853,100	56,000	7.03 %
LABOUR COSTS	859,968	923,513	63,545	7.39 %
RENTS & FINANCIAL EXPENSES	31,550	25,550	(6,000)	(19.02) %
SERVICES	1,827,636	1,833,730	6,094	0.33 %
Total Expenses	11,301,364	11,671,603	370,239	3.28 %
Net Revenues\(Expenses)	(3,658,064)	(3,759,803)	(101,739)	(2.78) %
Net Budget Increases\(Decreases)			101,739	2.78 %

ENVIRONMENTAL SERVICES 2022 Revenues

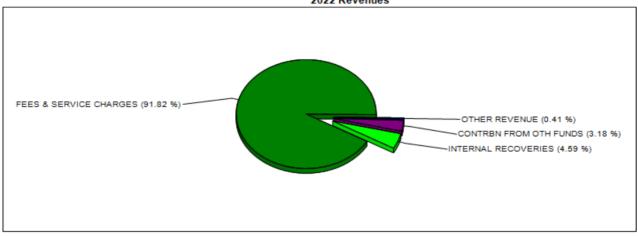


ENVIRONMENTAL SERVICES 2022 Expenses

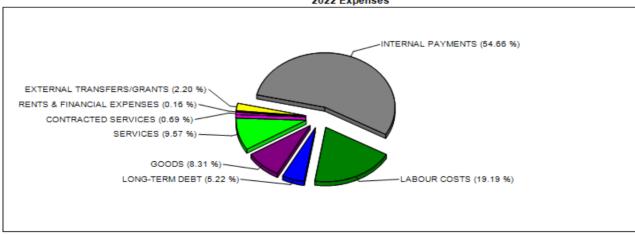


Department: ENVIRONMENTAL SERVICES - RATE SUPPORTED				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	1,329,442	1,490,550	161,108	12.12 %
FEES & SERVICE CHARGES	42,547,188	43,047,941	500,753	1.18 %
INTERNAL RECOVERIES	2,079,089	2,150,221	71,132	3.42 %
OTHER REVENUE	202,000	194,000	(8,000)	(3.96) %
Total Revenues	46,157,719	46,882,712	724,993	1.57 %
Expenses				
CONTRACTED SERVICES	356,850	325,470	(31,380)	(8.79) %
EXTERNAL TRANSFERS/GRANTS	1,006,000	1,030,478	24,478	2.43 %
GOODS	3,906,179	3,896,358	(9,821)	(0.25) %
INTERNAL PAYMENTS	25,294,494	25,628,018	333,524	1.32 %
LABOUR COSTS	8,512,616	8,996,299	483,683	5.68 %
LONG-TERM DEBT	2,447,750	2,447,750	0	0.00 %
RENTS & FINANCIAL EXPENSES	117,150	73,150	(44,000)	(37.56) %
SERVICES	4,516,680	4,485,189	(31,491)	(0.70) %
Total Expenses	46,157,719	46,882,712	724,993	1.57 %
Net Revenues\(Expenses)	0	0	0	0.00 %
Net Budget Increases\(Decreases\)			0	0.00 %

ENVIRONMENTAL SERVICES 2022 Revenues



ENVIRONMENTAL SERVICES 2022 Expenses





2022 Unmet Needs - Response to Direction from Council

Commission

150 - PUBLIC WORKS

Department

340 - ENVIRONMENTAL SERVICES

Effective Date FTE Impact

January 1, 2022 1.00

Description

As outlined in Report No. 2022-77, staff is recommending the implementation of a weekly curbside (Green Bin) collection program for residential food and organic wastes for November 1, 2023. This timing will provide the earliest opportunity to provide a collection service which residents have expressed interest in receiving and also would like to move towards meeting the target of 70% waste diversion by 2050. This would also increase the diversion of residential waste materials from disposal the City's Mohawk Street Landfill Site (MSLS); the City's most valuable component of the City's waste management system. The staff report outlines the projected benefits as well as the operating and capital budget requirements for the proposed diversion program which include estimated costing savings from the transition of the City's Blue Box program anticipated on January 1, 2025. In order to finance the transition to Green Bin Program operations, staff is recommending the following (i) annual base budget increases to Solid Waste Operations of approximately \$550,000 from 2022 to 2025, (ii) establishment of a Green Bin Program Reserve to allow transfers to and from the Solid Waste Operations Budget in order to balance annual transition expenditures until cost savings from Blue Box transition are received, (iii) one time contribution from Capital Funding Envelope Reserve \$1.2M to the Green Bin Program Reserve to provide a portion of the necessary transition funding.

Report 2022-77 will be available February 9, 2022.

Estimated 2022 Budget Impact: \$550,000

Justification

Implementation of a Green Bin program is a key element of the Vision and Long Term Strategy Framework adopted by Council in January 2022 as well as a Desired Outcome #7, Tier 2 item from the City of Brantford Council Priorities 2021-2022 - "The City is mitigating its environmental footprint and adapting to climate change."

2022 One Time Costs	\$0
2022 Budget Reductions	\$0
2022 Budget Increases	\$550,000
2022 Net Municipal Increase/(Decrease)	\$550,000
2023 Net Municipal Increase/(Decrease)	\$1,100,000



2022 Unmet Needs - Response to Direction from Council

AUTO - 1009 - Lead Loan Grant Program Increase

Commission

150 - PUBLIC WORKS

Department

340 - ENVIRONMENTAL SERVICES

Effective Date FTE Impact

January 1, 2022 0.00

Description

This unmet need is derived from the Notice of Motion from Councillor Caprenter to Increase of the grant funding offered by the City for private sewer lateral lining/replacement and for private lead water service replacement

The annual funding for the Lead Financial Incentive program gross impact on operating would be \$20,000 which is offset by an decrease in the transfer to water reserve resulting in a 0 net municipal impact. If approved the program funding will be increased from \$100,000 to \$120,000 from 2022 onwards and the annual program funding be adjusted based on the program uptake by residents

The sewer lateral replacement program also mentioned in this report is funded from capital

Justification

Lead water service pipes increase the level of lead in the tap water which increases the risk of lead poisoning to pregnant women and children under the age of six

The cost of replacement of pipes has increased due to increase in labour costs, material costs and permit fees

2022 One Time Costs	\$0
2022 Budget Reductions	\$20,000
2022 Budget Increases	\$20,000
2022 Net Municipal Increase/(Decrease)	\$0
2023 Net Municipal Increase/(Decrease)	\$0



Department: ENGINEERING SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
	Buaget	buagei	Variatice	variance
ENGINEERING SERVICES				
TAX SUPPORTED				
146501 - PARKS DESIGN	431,785	438,472	6,687	1.55 %
152102 - INFRASTRUCTURE PLANNING	588,072	595,632	7,560	1.29 %
152103 - GIS SERVICES	176,580	169,751	(6,829)	(3.87 %)
156101 - ENGINEERING SERVICES ADMIN	197,167	200,331	3,164	1.6 %
156102 - DESIGN & CONSTRUCTION	262,608	317,622	55,014	20.95 %
156103 - SURVEYS	216,962	214,080	(2,882)	(1.33 %)
156105 - CONSTRUCTION INSPECTION SERVICES	250,424	241,005	(9,419)	(3.76 %)
TAX SUPPORTED Net (Revenues)/Expenses	2,123,598	2,176,893	53,295	2.51 %
RATE SUPPORTED				
156104 - DEVELOPMENT ENGINEERING - FP2	-	-	-	-
RATE SUPPORTED Net (Revenues)/Expenses	-	-	-	-

Commission: PUBLIC WORKS Department: ENGINEERING SERVICES 2022 BASE BUDGET INCREASES / DECREASES

Tax Supported

2021 Council Approved Budget	2,123,598
------------------------------	-----------

2022 Adjusted Base Budget	2,176,893
Other	Increase in capital salary allocations (\$30k), Water/Wastewater Charges (\$29k), Decrease in part time earnings for reducing the number of co-op terms from 3 to 2 (\$31k)
One-Time	(3,100) Decrease in registration fees
Inflationary	10,257 General inflationary increases
Employee Compensation	86,449 Contractual wage & benefit increases
Efficiencies	(9,506) General efficiencies to better reflect past actuals
Contractual	250
City Council Initiatives	58,738 Public Works restructure report 2021-196
Changes to Revenue	360

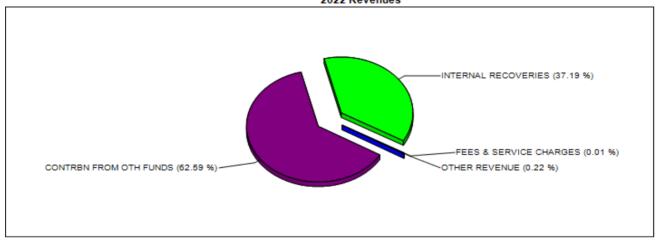
Rate supported

2021 Council Approved Budget

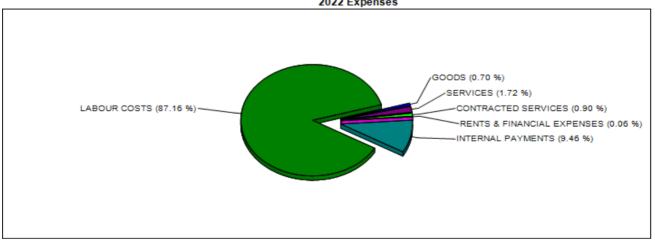
Changes to Revenue	Decrease in subdivider contributions (timing of construction)
Employee Compensation	30,956 Contractual wage & benefit increases
Inflationary	6,360 Increase in advertising for positions
One-Time	(6,280) Removal of 2021 one time computer hardware costs
Other	(215,036) Decrease in transfer to reserve
2022 Adjusted Base Budget	-

Department: ENGINEERING SERVICES - TAX SUPPORTED						
	2021 Budget	2022 Budget	Change	% Change		
Revenues						
CONTRBN FROM OTH FUNDS	1,665,219	1,815,428	150,209	9.02 %		
FEES & SERVICE CHARGES	250	150	(100)	(40.00) %		
INTERNAL RECOVERIES	1,049,985	1,078,547	28,562	2.72 %		
OTHER REVENUE	6,550	6,290	(260)	(3.97) %		
Total Revenues	2,722,004	2,900,415	178,411	6.55 %		
Expenses						
CONTRACTED SERVICES	40,500	45,500	5,000	12.35 %		
GOODS	37,975	35,750	(2,225)	(5.86) %		
INTERNAL PAYMENTS	307,400	480,400	173,000	56.28 %		
LABOUR COSTS	4,360,351	4,425,288	64,937	1.49 %		
RENTS & FINANCIAL EXPENSES	3,150	3,000	(150)	(4.76) %		
SERVICES	96,226	87,370	(8,856)	(9.20) %		
Total Expenses	4,845,602	5,077,308	231,706	4.78 %		
Net Revenues\(Expenses)	(2,123,598)	(2,176,893)	(53,295)	(2.51) %		
Net Budget Increases\(Decreases)			53,295	2.51 %		

ENGINEERING SERVICES 2022 Revenues



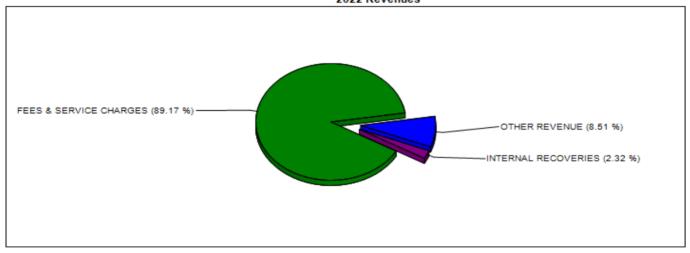
ENGINEERING SERVICES 2022 Expenses



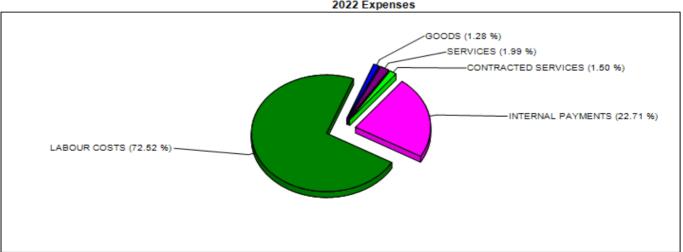
City of Brantford 2022 Operating Budget

Department: ENGINEERING SERVICES - I	RATE SUPPORTED			
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	1,966,400	1,782,400	(184,000)	(9.36) %
INTERNAL RECOVERIES	45,376	46,399	1,023	2.25 %
OTHER REVENUE	170,000	170,000	0	0.00 %
Total Revenues	2,181,776	1,998,799	182,977	8.39 %
Expenses				
CONTRACTED SERVICES	30,000	30,000	0	0.00 %
GOODS	21,680	25,550	3,870	17.85 %
INTERNAL PAYMENTS	889,136	453,964	(435,172)	(48.94) %
LABOUR COSTS	1,208,900	1,449,565	240,665	19.91 %
SERVICES	32,060	39,720	7,660	23.89 %
Total Expenses	2,181,776	1,998,799	182,977	8.39 %
Net Revenues\(Expenses)	0	0	0	0.00 %
Net Budget Increases\(Decreases)			0	0.00 %

ENGINEERING SERVICES 2022 Revenues



ENGINEERING SERVICES 2022 Expenses





2022 Business Unit Financial Summary

Department: OPERATIONAL SERVICES

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
OPERATIONAL SERVICES				
156201 - TRANSPORTATION SERVICE ADMIN	264,028	468,456	204,428	77.43 %
156202 - STREET LIGHTING	1,790,202	1,622,830	(167,372)	(9.35 %)
157102 - EXPENDITURE TO BE RECOVERED	2,542	(746)	(3,288)	(129.35 %)
157103 - OPERATIONAL SERVICES ADMIN	3,371,684	3,651,760	280,076	8.31 %
157104 - WINTER CONTROL	4,761,810	4,817,235	55,425	1.16 %
157107 - CONCRETE	571,729	559,595	(12,134)	(2.12 %)
157108 - ASPHALT	1,807,189	1,838,490	31,301	1.73 %
157109 - ROADSIDE	522,571	532,597	10,026	1.92 %
157110 - STREET CUT RESTORATIONS/RECOV	(77,735)	(85,262)	(7,527)	(9.68 %)
157111 - DRAINAGE	453,989	475,322	21,333	4.7 %
157302 - TRAFFIC SIGNS & PAVMNT MARKING	779,121	765,782	(13,339)	(1.71 %)
157304 - TRAFFIC SIGNALS	800,608	830,187	29,579	3.69 %
157306 - TRAFFIC EVENTS	33,759	51,497	17,738	52.54 %
Net (Revenues)/Expenses	15,081,497	15,527,743	446,246	2.96 %

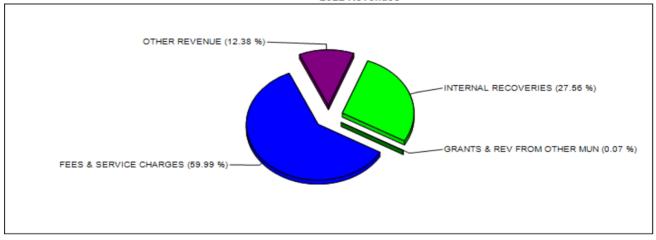
Commission: PUBLIC WORKS Department: OPERATIONAL SERVICES 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 15,081,497 Decrease in departmental recoveries offset by an increase in student 3,725 Changes to Revenue grants City Council Initiatives 37,828 Operational Services reorg per report 2021-196 Efficiencies (50,452) Efficiencies to better reflect past actuals **Employee Compensation** 210,954 Contratual wage & benefit increases 2,546 Inflationary increase on operating expenses Inflationary \$157k increase in fleet charges, \$40k increase in professional services for consultation for additional street light installations and traffic counts, Other 241,645 \$9k one time software purchase, \$29k increase in overtime and construction materials for 40 traffic events 15,527,743 2022 Adjusted Base Budget

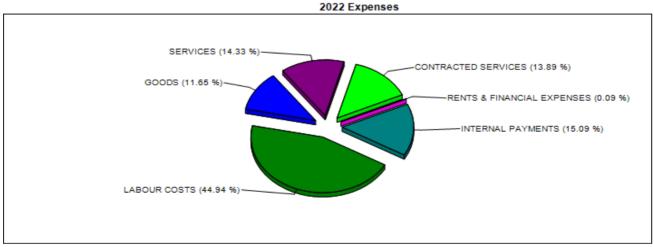
City of Brantford 2022 Operating Budget

Department: OPERATIONAL SERVICES				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
FEES & SERVICE CHARGES	1,135,012	1,135,012	0	0.00 %
GRANTS & REV FROM OTHER MUN	0	1,275	1,275	100.00 %
INTERNAL RECOVERIES	526,481	521,481	(5,000)	(0.95) %
OTHER REVENUE	234,168	234,168	0	0.00 %
Total Revenues	1,895,661	1,891,936	3,725	0.20 %
Expenses				
CONTRACTED SERVICES	2,410,900	2,420,400	9,500	0.39 %
GOODS	1,998,607	2,028,948	30,341	1.52 %
INTERNAL PAYMENTS	2,472,367	2,629,367	157,000	6.35 %
LABOUR COSTS	7,316,660	7,829,133	512,473	7.00 %
RENTS & FINANCIAL EXPENSES	15,403	15,403	0	0.00 %
SERVICES	2,763,221	2,496,428	(266,793)	(9.66) %
Total Expenses	16,977,158	17,419,679	442,521	2.61 %
Net Revenues\(Expenses)	(15,081,497)	(15,527,743)	(446,246)	(2.96) %
Net Budget Increases\(Decreases)			446,246	2.96 %

OPERATIONAL SERVICES 2022 Revenues



OPERATIONAL SERVICES





2022 Unmet Needs - Response to Direction from Council

AUTO - 974 - Red Light Camera Program	
Commission	
150 - PUBLIC WORKS	
D	
Department	
360 - OPERATIONAL SERVICES	
Effective Date	ETE Impost
Effective Date	FTE Impact
July 1, 2022	2.00

Description

As part of the Vision Zero Road Safety Committee Report #2021-08-25: Red Light Camera Feasibility Study Update, City Council directed staff to include the operating costs of the RLC program at six sites as an unmet need in the 2022 operating budget and include the software purchase and site preparation costs in the capital budget. Six locations for RLC implementation have been proposed which aligns with the least number of initial RLCs deployed based on the jurisdictional scan, although the final site approval is dependent on review by the camera vendor. A number of back-up sites were identified should any of the recommended sites not be suitable. The net proceeds of the Red Light Camera program will be transferred to a reserve to be used to fund future Vision Zero projects.

Justification

In accordance with Council Priority #3 - A safe, efficient transportation system connects the community across neighbourhoods, with neighbouring communities and provincial transportation networks. (Tier 1- traffic calming measures)

Participating municipalities who provided responses during the data collection phase noted the impacts of participating in the RLC program as follows:

- □- Reduction in collisions related to RLR at camera locations or other signalized intersections
- □- Decrease in frequency of angle collisions by 25%

The one-time software and site preparation costs have been included in the 2022 Capital Budget.

As noted above, the operating costs should be offset, with any additional revenue collected from RLC violations to be placed in a reserve account for the sole use of Road Safety Initiatives and cost recovery.

Staff is recommending using the Capital Funding Envelope Reserve to offset the operating cost of the program in 2022 (gross: \$94,122).

2022 One Time Costs	\$0
2022 Budget Reductions	(\$283,699)
2022 Budget Increases	\$283,699
2022 Net Municipal Increase/(Decrease)	\$0
2023 Net Municipal Increase/(Decrease)	\$0



CORPORATE FINANCING COMMISSION

2022 PROPOSED OPERATING BUDGET

OVERVIEW

Corporate Financing provides the budget for a number of tax supported contractual obligations and offsetting revenues that are corporate in nature, and are not attributable to a single commission. These items include:

- Corporate insurance
- Retiree benefit premiums
- Debenture payments
- Grants
- Boundary compensation payments
- Investment income
- Payments in Lieu of tax and supplementary taxes
- Investment in utility companies

Additionally, Corporate Financing provides the annual budget for contributions to the City's tax supported capital envelope reserves.

Quick Links:

Commission Budget

COVID - 19



2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
CORPORATE FINANCING				
POLICE BOARD HONORARIUMS	41,217	40,957	(260)	(.63 %)
DEBT FINANCING	3,541,297	4,349,827	808,530	22.83 %
CAPITAL FINANCING	17,050,645	17,217,145	166,500	.98 %
BOUNDARY AGREEMENT	1,494,152	1,323,233	(170,919)	(11.44 %)
COVID-19	-	-	-	-
SUPPS/P-I-L/ADJ ON TAXES	(3,921,248)	(4,051,701)	(130,453)	(3.33 %)
INVESTMENT INCOME	(4,100,000)	(4,100,000)	-	-
CURRENT & RETIREE BENEFITS	1,347,523	1,387,960	40,437	3. %
CASINO FINANCING	-	-	-	-
CORPORATE CONTRIBUTIONS/GRANTS	-	-	-	-
UTILITY FINANCING REVENUES	(1,018,574)	(2,588,653)	(1,570,079)	(154.14 %)
INSURANCE	3,145,221	3,518,714	373,493	11.87 %
EMPLOYEE GAPPING	(2,118,656)	(2,118,656)	-	-
POST SECONDARY	-	-	-	-
OPERATING BUDGET CONTINGENCY	170,000	614,352	444,352	261.38 %
TOTAL CORPORATE FINANCING	15,631,577	15,593,178	(38,399)	(.25 %)



2022 Business Unit Financial Summary

Commission: CORPORATE FINANCING

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
CORPORATE FINANCING				
136302 - POLICE BOARD HONORARIUMS	41,217	40,957	(260)	(.63 %)
161101 - INSURANCE: FP2	3,145,221	3,518,714	373,493	11.87 %
161102 - INVESTMENT INCOME	(4,100,000)	(4,100,000)	-	-
161103 - CURRENT & RETIREE BENEFITS	1,347,523	1,387,960	40,437	3. %
161104 - OPERATING BUDGET CONTINGENCY	170,000	614,352	444,352	261.38 %
161105 - CASINO	-	-	-	-
161106 - CAPITAL FINANCING PLAN	17,050,645	17,217,145	166,500	.98 %
161108 - EMPLOYEE GAPPING	(2,118,656)	(2,118,656)	-	-
161109 - BRANT COMMUNITY FOUNDATION	-	-	-	-
161110 - POST SECONDARY INITIATIVES	-	-	-	-
161111 - BOUNDARY ADJUSTMENT AGREEMENT	1,494,152	1,323,233	(170,919)	(11.44 %)
161113 - CORPORATE CONTRIBUTIONS/GRANTS	=	-	=	-
161115 - COVID 19	-	-	-	-
162107 - BRANEIDA PHASE 9 DEBT	159,052	159,052	=	-
162108 - GARDEN AVE DRAINAGE DEBT	267,874	267,874	-	-
162109 - SYDENHAM/PEARL DEBT	322,878	322,878	-	-
162110 - GREENWICH/MOHAWK DEBT	1,560,152	1,560,152	-	-
162111 - BGI ASSET PURCHASE DEBT	260,222	260,222	=	-
162112 - JOHN NOBLE HOME B & C DEBT	563,773	563,773	=	-
162113 - 70 DALHOUSIE DEBT	407,346	970,873	563,527	138.34 %
162115 - MARKET PARKADE REHAB & REPAIRS DEBT	=	169,921	169,921	100. %
162116 - FIRE STATION #2 RELOCATION DEBT (DC)	=	-	=	-
162117 - POLICE FACILITY ROOF REPLACEMENT DEBT	-	75,082	75,082	100. %
163102 - SUPPS/PIL/ADJ ON TAXES	(3,921,248)	(4,051,701)	(130,453)	(3.33 %)
164101 - INVESTMENT IN HYDRO INC	(51,753)	(51,482)	271	(.52 %)
164103 - INVESTMENT IN POWER INC.	(966,821)	(2,537,171)	(1,570,350)	162.42 %
Net (Revenues)/Expenses	15,631,577	15,593,178	(38,399)	(.25 %)

Commission: CORPORATE FINANCING 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget	15,631,577
Changes to Revenue	Loss of interest on Utility Promissory Notes more than offset by special dividend from sale of Savannah Oaks and estimated close-out dividend net increase \$87K Increased revenue from BPI Payment in Lieu of tadjustment \$130K
City Council Initiatives	 Final phase out of reserve contribution approved 2019 to offset student and part-time wage increase 396,276 \$230K Brownfield Tax Incentive Program (BFTIP) Year (2022) - 248 Grand River Ave \$163K
Contractual	Debt Servicing for the following: • 70 Dalhousie Acquisition and Renovation \$564K • Market Parkade Rehab & Repairs \$170K • Police Facility Roof Replacement & Repairs \$75k 1,255,991 Other • Insurance premium increase: \$618K • Boundary Agreement - savings from phase out of county taxes (\$171K)
Employee Compensation	249,740 • Pay equity \$250K
Other	Special dividend from sale of Savannah Oaks to phase-in City/County cost share agreement \$1.5M Increase Insurance Overhead recoveries \$95K Reduction in Insurance claims \$150K
2022 Adjusted Base Budget	15,593,178

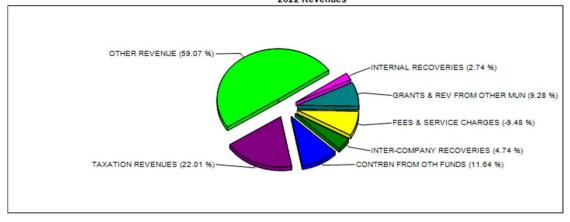
Department: COVID - 19 2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget	0
Provincial Grants- Covid	Transit SRA funding \$64,047 to the end of March (Transit) Transit SRA funding \$18,065 to the end of March (Parkade: \$5,960; Municipal Parking Lots \$12,105)
Covid-19 Revenue Impact	Estimated Loss of Revenues as follows:
Covid-19 Employee Compensation	 Fire Overtime due to Covid \$10,800 Additional Election Staff for cleaning net \$0 (\$10,000offset by transfer (44,415) from election reserve) Saving in Part-time Wages/Benefits \$65,215
Covid-19 Supplies Impact	 Corporate PPE supplies \$20,000 Fire PPE supplies \$11,000 Operational Services PPE \$3,000 Election PPE net \$0 (\$3,000 offset by transfer from election reserve) Other PPE \$11,568 Saving in supplies \$51,350 (includes meals, office/general supplies, food for resale)
Covid-19 Services Impact	 Covid-19 Screening at City facilities \$54,000 (WGSC facility \$18,000, Lion's Park \$18,000, Civic Centre \$18,000) 48,161 • Increased Janitorial/cleaning/security services \$70,161 at City facilities • Savings in other services \$76,000 (staff travel & development, Visitor Guide advertising & printing)
Covid-19 Other	 Contribution from Elections reserve net impact \$0 (\$13,000 to offset staff \$10K and PPE costs \$3K) Reduction in Transfer from POA to County for lost revenues/Covid impacts (83,312) \$42,863 Reduction in contribution to user rate reserves to offset Covid-19 costs net impact \$0 (\$19,399 to offset PPE) Other reductions \$8,050
Deferred Revenue: Provincial Grants- Covid	(2,018,550) • Anticipated carry forward of previous Covid-19 Funding
2022 Adjusted Base Budget	0

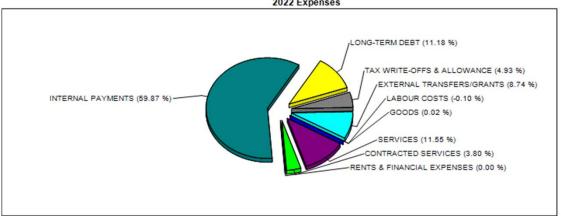
City of Brantford 2022 Operating Budget

Commission: CORPORATE FINANCING				
	2021 Budget	2022 Budget	Change	% Change
Revenues				
CONTRBN FROM OTH FUNDS	2,761,350	2,681,451	(79,899)	(2.89) %
FEES & SERVICE CHARGES	5,572,642	2,183,010	3,389,632	(60.83) %
GRANTS & REV FROM OTHER MUN	2,782,201	2,136,923	(645,278)	(23.19) %
INTER-COMPANY RECOVERIES	1,150,376	1,092,544	(57,832)	(5.03) %
INTERNAL RECOVERIES	541,322	631,258	89,936	16.61 %
OTHER REVENUE	8,527,350	13,603,144	5,075,794	59.52 %
TAXATION REVENUES	4,937,964	5,068,417	130,453	2.64 %
Total Revenues	15,127,921	23,030,727	7,902,806	52.24 %
Expenses				
CONTRACTED SERVICES	1,468,750	1,468,750	0	0.00 %
EXTERNAL TRANSFERS/GRANTS	3,326,677	3,375,220	48,543	1.46 %
GOODS	630,576	7,018	637,594	(101.11) %
INTERNAL PAYMENTS	19,775,957	23,124,143	3,348,186	16.93 %
LABOUR COSTS	1,467,624	37,199	1,430,425	(97.47) %
LONG-TERM DEBT	3,273,423	4,319,054	1,045,631	31.94 %
RENTS & FINANCIAL EXPENSES	200	0	(200)	(100.00) %
SERVICES	3,108,425	4,462,653	1,354,228	43.57 %
TAX WRITE-OFFS & ALLOWANCE	1,904,266	1,904,266	0	0.00 %
Total Expenses	30,759,498	38,623,905	7,864,407	25.57 %
Net Revenues\(Expenses)	(15,631,577)	(15,593,178)	38,399	0.25 %
Net Budget Increases\(Decreases)			(38,399)	(0.25) %

CORPORATE FINANCING 2022 Revenues



CORPORATE FINANCING 2022 Expenses





POLICE SERVICES

2022 OPERATING BUDGET

The 2022 Operating Budget was approved by the Police Services Board on December 10th, 2021.

The Police Services Board is the legal entity and authority for the Brantford Police Service and is ultimately accountable for the proper conduct of the organization's business. The Board is further responsible for the provision of police services and for law enforcement and crime prevention, determined after consultation with the Chief of Police.

The Brantford Police Services Board consists of two (2) Council Members appointed by resolution of the Municipal Council, one (1) Community Member appointed by Municipal Council and two (2) members appointed by the Lieutenant Governor in Council and a Board Secretary.

LEGISLATED SERVICES PROVIDED

Police Services Act of Ontario

- Crime prevention
- · Law enforcement
- Assistance to victims of crime
- Public order maintenance
- Emergency response



2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
Base Budget	39,054,737	40,779,786	1,725,049	4.42 %
Add: 2022 Unmet Needs		568,842		
Total Police Services	39,054,737	41,348,628	2,293,891	5.87 %

Approved Unmet Needs:

8 FTE Downtown Special ConstablesWSIB Claims Outsourcing(2) PT Records Clerks (3rd Party Records Checks)



2022 OPERATING BUDGET

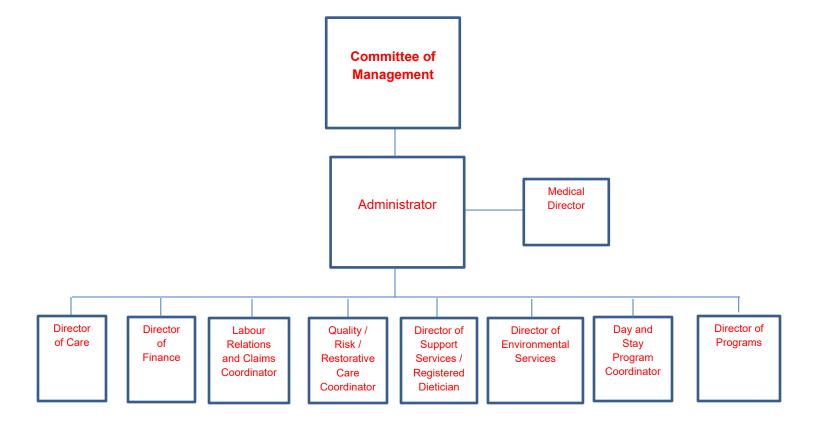
The 2022 Operating Budget was approved by the Committee of Management on October 13th, 2021.

SERVICES PROVIDED

A Campus of Care:

- 156 Long Term Care beds (3 priority beds for veterans) within modern state of the art facility
- Day & Stay Program, a community program operating within provincial guidelines to provide safe, social distanced respite services for persons living with dementia.
- 26 Seniors Apartments (Bell Lane Terrace)

ORGANIZATIONAL CHART





City Share -	Financial	Summary
--------------	-----------	---------

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
Long-Term Care	1,797,744	1,827,389	29,645	1.65%
Bell Lane	(485)	(0)	485	99.95%
Day and Stay	-	-	-	0.00%
Total Net City Budget	1,797,259	1,827,389	30,130	1.68%

2021 City Council Approved Budget	1,797,259	
Changes to Revenue	(246,491)	Includes increases in Provincial Funding, preferred accommodation revenue, etc.
Efficiencies	(16,117)	Ministry has provided a one-time IPAC training fund which will be utilized for education and training in 2022
Employee Compensation	191,821	Contractual wage and benefit increases including pay equity for 2022
Inflationary	43,373	Utilities \$15,924, Food \$11,248, Supplies \$16,201
COVID-19 impact	67,683	Costs associated with Antigen Clinic staff and PPE supplies
Other	(10,139)	Change in cost share, City share decreased from 72.5% to 72.1%
2022 Adjusted Base Budget	1,827,389	



Business Unit Finanical Summary

	2020 Actual	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
Long-Term Care					
Revenue					
Provincial Funding	(12,429,359)	(12,058,107)	(12,074,370)	(16,263)	-0.13%
Preferred Accommodation Rev.	(450,933)	(445,000)	(450,000)	(5,000)	-1.12%
Total Revenue	(12,880,292)	(12,503,107)	(12,524,370)	(21,263)	-0.17%
Expenditures	(12,000,202)	(12,000,101)	(12,021,070)	(21,200)	0.1770
Nursing & Personal Care	8,038,097	8,174,505	8,151,084	(23,421)	-0.29%
Raw Food	561,009	562,382	573,630	11,248	2.00%
Program & Support Services	693,298	729,782	736,760	6,978	0.96%
Other Accommodation Costs	5,584,848	5,516,085	5,597,416	81,331	1.47%
Total Expenditures	14,877,252	14,982,754	15,058,890	76,136	0.51%
Net Budget - Combined Municipal Share	1,996,960	2,479,647	2,534,520	54,873	2.21%
Less: County Share @ 27.9%	(545,170)	(681,903)	(707,131)	(25,228)	-3.70%
City Share @ 72.1%	1,451,790	1,797,744	1,827,389	29,645	1.65%
Bell Lane - Affordable Housing					
Rent Revenue	(236,562)	(243,321)	(243,321)	_	0.00%
Operating Expenses	115,416	122,175	122,175	_	0.00%
Debenture (Fixed) City share 72.1%	87,346	87,346	87,346	_	0.00%
Debenture (Fixed) County share 27.9%	33,800	33,800	33,800	_	0.00%
Net Budget - Combined Municipal Share	-	-	-	_	0.00%
County Share @ 27.9%	727	485	0	(485)	-99.95%
City Share @ 72.1%	(727)	(485)	(0)	485	99.95%
Day and Stay Program					
Day and Stay Program	(407.040)	(447.740)	(447.740)		0.000/
Provincial Funding	(427,610)	(417,749)	(417,749)	-	0.00%
Client Fees & Misc. Revenue	(70,293)	(261,000)	(261,000)	-	0.00%
Operating Expenses	497,903	678,749	678,749	-	0.00%
Net Budget - Combined Municipal Share	-	-	-	-	0.00%
Grand Total - City of Brantford @ 72.1%	1,451,063	1,797,259	1,827,389	30,130	1.68%

2021 cost share ratio City 72.5%, County 27.5% 2020 cost share ratio City 72.7%, County 27.3%



BRANTFORD PUBLIC LIBRARY

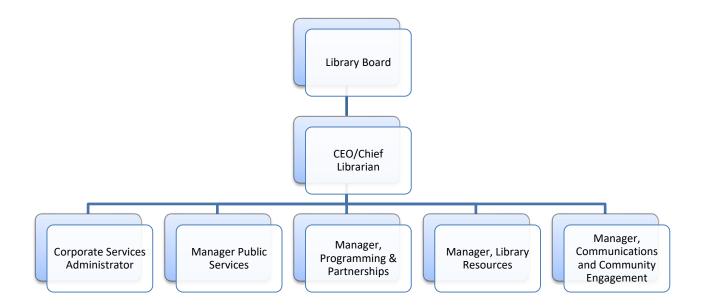
2022 OPERATING BUDGET

The 2022 Operating Budget was approved by the Brantford Public Library Board on October 21, 2021.

SERVICES PROVIDED

- Two accessible Library branches
- Physical collections in multiple formats, for all ages, to support recreational interests and lifelong learning opportunities
- A website with digital access to:
 - o eBooks and Audiobooks
 - o Local history tools and resources
 - o Movie and music streaming
 - o Skills and language learning services
 - o Digital magazines
 - Databases for family history, fundraising and general research
- Programming for all ages
- Support for nearly 40 community organizations and committees
- Public computers, WiFi, printing and photocopying
- A MakerSpace area that supports creativity and digital literacy
- Meeting and group study rooms
- Common areas for social meet-ups
- Library services for Wilfrid Laurier University and Conestoga College students
- In-person and online reference services

ORGANIZATIONAL CHART





Brantford Public Library

City Share - Financial Summary				
,	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
Total Net City Budget	4,868,750	4,965,400	96,650	1.99%
2021 City Council Approved Budget	4,868,750			
Changes to Revenue	(4,090) Fed	eral Grants, Reserve Fu	nd transfer decrease	:
Contractual	9,150 Uni	fied Communication Sy	stem, Insurance, Sec	urity
Covid-19 Impact	(2,510) Cov	id Expenditure and Rev	enue Impacts	
Efficiencies	(10,800) Util	ities		
Employee Compensation	103,800 Neg	otiated Increases, Ben	efits, CPP, Step Incre	ases
Inflationary	1,100 Mat	terials, various minor		
2022 Adjusted Base Budget	4,965,400			



Brantford Public Library

Business Unit Financial Summary

	2020 Actual	2021 Budget	2022 Budget	2020/2021 Variance	Percentage Variance
Revenue					
Federal Grants	(40,543)	(28,600)	(39,000)	(10,400)	-36.36%
Provincial Grants	(156,749)	(155,800)	(155,800)	(10,400)	0.00%
Library Services - WLU	(64,132)	(133,500)	(132,500)	_	0.00%
Fines & Lost Material Recovery	(18,848)	(8,300)	(8,300)	_	0.00%
Fees, Sales, Misc. Revenue	(68,077)	(84,700)	(84,700)	-	0.00%
Contribution from Reserves	(171,897)	(62,800)	(56,490)	6,310	10.05%
•	(171,097)	(02,000)	(30,490)	0,310	10.0370
Total Revenue	(520,245)	(472,700)	(476,790)	(4,090)	-0.87%
Expenditures					
Library Materials Acquisition	504,656	580,000	681,100	101,100	17.43%
Public Service	900,288	876,200	1,026,100	149,900	17.11%
Library Administration	1,144,315	769,300	743,250	(26,050)	-3.39%
Communications & Community Engagement	, , , -	219,700	226,400	6,700	3.05%
Grant Opportunities	42,940	50,300	53,700	3,400	6.76%
Children & Youth Services	724,884	498,000	471,900	(26,100)	-5.24%
Adult & Senior Services	229,388	424,600	453,700	29,100	6.85%
Technologies	493,592	424,600	328,400	(96,200)	-22.66%
Collections	599,026	907,900	937,900	30,000	3.30%
Library Facilities	551,331	590,850	519,740	(71,110)	-12.04%
Children's Area Upgrade	100,593	-	-	-	0.00%
Total Expenditures	5,291,014	5,341,450	5,442,190	100,740	1.89%
Net Budget - City of Brantford	4,770,769	4,868,750	4,965,400	96,650	1.99%

BRANT COUNTY HEALTH UNIT

2022 OPERATING BUDGET

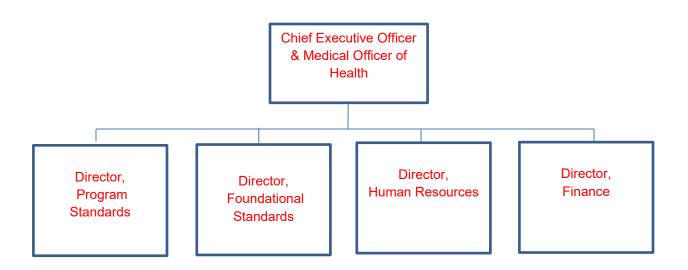
The 2022 Municipal Portion of the Brant County Health Unit Budget was approved by the Brant County Board of Health on November 17th, 2021.

SERVICES

The Brant County Health Unit delivers health promotion, disease prevention, and health protection programs and services to help all members of the Brantford and Brant County achieve optimal health.

The Health Unit, under the authority of the *Health Protection and Promotion Act*, provides various ongoing and one-time programs which are provincially mandated in the *Ontario Public Health Standards*.

ORGANIZATIONAL CHART



BRANT COUNTY HEALTH UNIT

City Share - Financial Summary				
	2021	2022	2021/2022	Percentage
	Budget	Budget	Variance	Variance
Total Net City Budget	2,739,995	2,888,880	148,885	5.43%

2021 City Council Approved Budget	2,739,995
Changes to Revenue	(13,138)
Employee Compensation	109,770
Inflationary	2,480
Other	34,656
City/County Cost Share Ratio Impact	15,117
2022 Adjusted Base Budget	2,888,880

The BCHU financial information is structured consistent with the Health Protection and Promotion Act and the Ontario Public Health Standards provincial funding model for mandated programs and services. The expectation is that, consistent with 2020 and 2021, a portion of provincially and municipally funded resources will be redeployed to the COVID-19 Response and Vaccine Programs.

BRANT COUNTY HEALTH UNIT

Business Unit Financial Summary

	2020 Actual	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
Revenue					_
Provincial Cost Share Funding	(7,827,897)	(7,975,000)	(7,975,000)	-	0.00%
Other Revenue	(139,188)	(229,778)	(248,000)	(18,222)	-7.93%
Total Revenue	(7,967,085)	(8,204,778)	(8,223,000)	(18,222)	-0.22%
Expenditures					
Salaries and Benefits	9,551,252	10,023,019	10,175,266	152,247	1.52%
Other Expenditures	1,883,084	1,961,063	2,054,503	93,440	4.76%
Total Expenditures	11,434,336	11,984,082	12,229,769	245,687	2.05%
Net Budget - Combined Municipal Share	3,467,251	3,779,304	4,006,769	227,465	6.02%
County Share @ 27.9%	946,560	1,039,309	1,117,889	78,581	7.56%
City Share @ 72.1%	2,520,691	2,739,995	2,888,880	148,885	5.43%

2021 cost share ratio City 72.5%, County 27.5% 2020 cost share ratio City 72.7%, County 27.3%



November 29, 2021

Tanya Daniels, City Clerk

City of Brantford

Sent via e-mail to: clerks@brantford.ca

Dear Ms. Daniels:

County of Brant Council approved the following resolution at its meeting on November 23, 2021:

"That the Paramedic Services 2022 Budget be approved, as recommended by the Paramedic Services Committee:

That staff be directed to include the approved Paramedic Services budget as part of the County's 2022 Budget;

And that the County Clerk be directed to send a copy of this resolution to the City of Brantford Clerk prior to December 1, 2021".

A final copy of the budget documents are attached for your reference.

If you have any questions, please contact me at 519-761-9559 or heather.boyd@brant.ca

Respectfully.

Heather Boyd

Director of Council Services, Clerk

CC:

Heather Mifflin, County Treasurer

Joelle Daniels, City of Brantford



2022 Budget - Operating

Paramedic Services

	2021 Budget	Adjustments & Inflation	DECISION PACKAGE	2022 Approved Budget	\$ Change	% Change
REVENUES						
Federal/Provincial Grants	6,706,001	180,000		6,886,001	180,000	2.7%
Other Revenues		32,700		32,700	32,700	
TOTAL REVENUES	6,706,001	212,700		6,918,701	212,700	3.2%
EXPENDITURES						
Salaries, Wages & Benefits	11,125,704	205,884	235,000	11,566,588	440,884	4.0%
Materials & Supplies	1,193,411	41,307		1,234,718	41,307	3.5%
Contracted Services	226,122	9,276		235,398	9,276	4.1%
Rent & Financial Expenses	160,097	2,400		162,497	2,400	
Interfunctional Charges	332,780	21,611		354,391	21,611	6.5%
External Transfers	22,000	26,500		48,500	26,500	120.5%
Transfer to Reserves	343,000	50,000		393,000	50,000	14.6%
TOTAL EXPENDITURES	13,403,114	356,978	235,000	13,995,092	591,978	4.4%
NET LEVY	\$6,697,113	\$144,278	\$235,000	\$7,076,391	\$379,278	5.66%
Cost Sharing - City of Brantford	\$4,855,407	\$77,236	\$169,435	\$5,102,078	\$246,671	5.08%
Cost Sharing - County of Brant	\$1,841,706	\$67,042	\$65,565	\$1,974,313	\$132,607	7.20%

Cost Sharing Ratio	2021	2022
City of Brantford	72.50%	72.10%
County of Brant	27.50%	27.90%

11/29/2021 135



911

2022 PROPOSED OPERATING BUDGET

OVERVIEW

The 911 service in Brantford and the County of Brant is provided by Northern Communication Services Inc., operating as Northern 911. The administration of the service is performed by the County of Brant and is cost shared based on population.

Northern 911 operates a Primary Service Answering Point, a communication centre, which is the first point of reception of 911 calls. Northern 911 routs the caller to the appropriate ambulance, police or fire dispatch for the location of the call.

This service is provided 24 hours a day, 7 days a week, 365 days a year.

The 911 budget also includes NG911 supportive costs provided by PRIDE for Brantford Police Services.



2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
LOCAL BOARDS				
911	72,027	71,730	(297)	(.41 %)
TOTAL 911	72,027	71,730	(297)	(.41 %)



2022 Business Unit Financial Summary

Department: 911

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
911				
136201 - 911 TELEPHONE SYSTEM	72,027	71,730	(297)	(.41 %)
Net (Revenues)/Expenses	72,027	71,730	(297)	(.41 %)

Commission: LOCAL BOARDS Department: 911

2022 BASE BUDGET INCREASES / DECREASES

2021 Council Approved Budget 72,027

Contractual	(297) Change in cost share, City share decreased from 72.5% to 72.1%
2022 Adjusted Base Budget	71,730



2022 OPERATING BUDGET

The 2022 Operating Budget was approved by the DBBIA Board of Management and presented to the members at the annual general membership meeting held on December 9, 2021

SERVICES PROVIDED

To oversee the improvement, beautification and maintenance of municipally owned land, buildings and structures in the Downtown area beyond what is provided by the municipality

To promote the area as a business and shopping district



Covid-19 Impacts

2022 Adjusted Base Budget

Other

2022 NET OPERATING BUDGET SUMMARY

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
BIA	-	-	-	0.00%
2021 City Council Approved Budget		0		
Annualization		0		
Changes to Revenue		(62,040)		
Efficiencies		0		
Employee Compensation		7,141		
Inflationary		2,557		
Contractual		1,350		

5,000

45,992

0



Business Unit Financial Summary

	2021 Budget	2022 Budget	2021/2022 Variance	Percentage Variance
Revenue				_
Levy	(202,000)	(206,040)	(4,040)	(2. %)
Supplementaries and Deficiencies	68,000	10,000	(58,000)	(85.29 %)
Rental Income			-	-
Interest Income			-	-
Transfer from Surplus	(50,000)		50,000	100. %
Total Revenue	(184,000)	(196,040)	(12,040)	(6.54 %)
Expenditures				
Beautification and Maintenance	37,000	32,000	(5,000)	(13.51 %)
Clean and Safe Project	-	5,000	5,000	N/A
Marketing and Promotion	37,104	39,661	2,557	6.89 %
Memberships and Conferences	650	650	-	-
Office and General	39,030	41,372	2,342	6. %
Salaries and Benefits	65,216	72,357	7,141	10.95 %
Special Projects	5,000	5,000	-	_
Total Expenditures	184,000	196,040	12,040	6.54%
Net (Revenues) Expenses		-		0.00%



DISEVER YOUR OWN EXPERIENCE.

December 10, 2021

Joelle Daniels, City Treasurer City of Brantford 58 Dalhousie Street Brantford, ON N3T 2J0

Dear Ms. Daniels,

On September 8, 2021, at a regular meeting of the Downtown Brantford BIA Board of Management, the following motion was approved:

THAT the DBBIA Board of Management APPROVE the 2022 Levy at \$206,040.00 and that the Budget be as follows:

Potential Deficiencies	\$ 10,000.00
Administration/Management Expenses	\$114,378.81
Marketing/Promotional/Events/Beautification	\$ 44,661.19
Maintenance/Decorations	\$ 27,000.00
Clean and Safe Project	\$ 5,000.00
Special Projects	\$ 5,000.00
	\$206,040.00

Then, as per our Policies and Procedures, our membership was notified via a mailing of the proposed 2022 Budget/Levy and it was then presented to our membership at our Annual General Meeting held on December 9, 2021 via ZOOM.

A copy of the Proposed 2022 Budget/Levy breakdown was sent to Amy Lin, Financial Analyst at the City of Brantford on October 4, 2021.

Please let me know if you require any other information.

Regards,

Annette Wawzonek

DBBIA Executive Director

TEL: 519 753 6644, EMAIL: info@downtownbrantford.ca FAX: 519 753 1939, WEB: www@downtownbrantford.ca

INFO OFFICE: 163 Market Street, Brantford, ON N3T 3A6

IVE, PLAY, SHO